# Alaska STEPP User's Manual

School Year 2013-2014



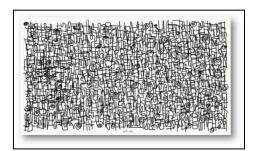
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## The Purpose of Alaska STEPP

"The ultimate goal of school improvement is for the people attached to the school to drive continuous improvement for the sake of their own children and students." Dr. Sam Redding, Center on Innovation and Improvement

Improving schools is a complicated pursuit. Few systems are more complex than the public education system. There are at least four levels to its structure: state, district, school, and classroom. There are also dozens of layers in and around and connected to each level, such as federal government, state government, local governments, tribal councils, boards of education, advocacy groups and



consultants. Efforts to work hard and do the right thing at every level and within layers sometimes compete. Lines get messy, which may mean that little gets accomplished.

Alaska STEPP is a school improvement navigational tool that guides everybody in the same direction.



Alaska STEPP shows where you are relative to your destination,



provides detailed routes for reaching it,



and accommodates for variations. Yet the destination remains constant.

This means roles are clear, purpose is shared, effort is aligned, partnerships prevail, and improvements are sustained.

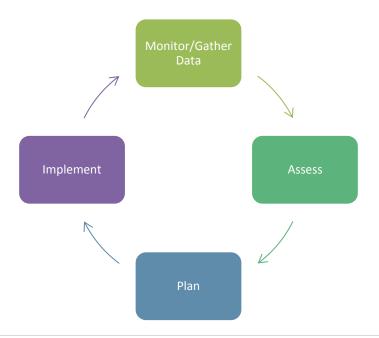
# Alaska STEPP is a tool for improvement teams to provide the focus, sequence and shared accountability necessary for improvement.

Alaska STEPP provides focus. It is based on the Continuous Improvement model (assess-plan-implement-monitor-adjust). Teams begin by assessing the present level of performance. This brings to light the specific challenges facing a school. Alaska STEPP is accessible by all stakeholders, keeping everyone focused on one plan. There is a built-in self-monitoring system, or checklist, to help the team keep track of what needs to get done.

Alaska STEPP provides sequence. Rubrics show levels of implementation and help define the next steps for teams. *WiseWays* research provides ideas and strategies to include in the plans. Teams select where to focus their efforts based on their assessments. Plans are not confined to one year, allowing for phases of implementation that match the complexity of the goal.

Alaska STEPP provides shared accountability. It relies on team effort to assess indicators and create plans. The plans are accessible by all staff, parents, and community members, increasing transparency and inviting others to pitch in and help. Alaska STEPP is not the responsibility of, or the product of, one person, ensuring that the information collected and plans created become the shared institutional knowledge of the entire school community.

The assess-plan-implement-monitor model is what educators do every day in the classroom. Teachers begin by assessing where their students are performing, proceed by creating a plan to achieve a known target, and then implement the instructional plan. Teachers monitor students' learning to ascertain if the instruction is effective and then adjust the plan as needed. This model of assess, plan, implement, monitor, and adjust is effective for individual students as well as entire schools or districts. When applied to school and district improvement it is called the **Continuous Improvement Model**. This model creates dynamic, responsive schools that meet the needs of all students.



# **District/School Team Function**

#### What you will find in this section:

- An overview of the Team function
- The recommended/required members of a team
- The similarities and differences between school and district teams

Alaska STEPP is a tool for both school improvement teams and district improvement teams. The overall process is primarily the same, but the indicators, rubrics, and resources are tailored to the lens of either the district or the site.

The Team icon on the main page links to a listing of the team members. Completing this step is necessary so that the tool can create drop-down menus throughout the assessing and planning pages that will enable the team to choose members to assign tasks and objectives.

Teams should include the instructional leader, teachers, paraprofessionals, parents, and other community members who are invested in the success of the school and district.

Teams may want to consider listing consultants, coaches and trainers on this page. They may not attend every meeting, but having them listed as part of the team allows the team to choose a consultant to oversee or complete tasks in the plan that are related to their work with the site.

#### **District Teams**

District Teams have additional responsibilities in the implementation of Alaska STEPP. The district team determines a pacing guide for both the district and site levels that will be used by all teams. Adhering to the pacing guide is important so that work is completed continuously and predictably throughout the year. It is also essential for ensuring that the district's assessing and planning is one step ahead of the schools, which allows for alignment of plans. Sample pacing guides are available from the Department of Education and Early Development.

The district team is also responsible for monitoring and guiding the site plans as the year progresses. The district login allows districts the unique viewing option of selecting any of the sites' plans to determine if they are in need of assistance or coaching. The coaching comments function gives the district administration the option to make and store messages within the tool.

# **Assessing School/District Indicators**

#### What you'll find in this section:

- The definition of **Key Indicators**
- The definition of Comprehensive Indicators
- The Purpose & Process of Assessing

Alaska STEPP's foundation is a set of research-based indicators of effective practice. The indicators provide a benchmark for teams to use to assess their systems and procedures. The indicators are categorized into six domains of effective practice: curriculum, instruction, assessment, supportive learning environment, professional development, and leadership.

#### Indicators of effective practice are grouped into two categories: Key and Comprehensive.

- **Key Indicators** are the "phase I" practices to implement. These indicators build the foundation of an effective system and may provide momentum. The Key Indicators are closely linked to all other indicators, which enables a school or district to address multiple indicators while only assessing and planning for one. The Key Indicators have also been cross-walked with the 7 Turnaround Principles required for Priority schools through Alaska's approved ESEA Flexibility Waiver and state regulations.
- The remaining indicators, the Comprehensive Indicators, provide schools and districts with an
  opportunity to dig deeper into improvement. A school or district may choose to include a
  cluster of comprehensive indicators to focus their efforts on a particular domain or add a
  specific comprehensive indicator that the staff has selected as an area of extreme need.

Filters access specific groups of indicators to assist teams in completing those indicators. The filter drop-down menu lists several options: Key Indicators, (Title I) Schoolwide Plan, and Parent Involvement Policies. When one of these filters is selected, only the indicators related to that specific plan are listed.

Priority Schools need to assess all Key indicators. Focus schools begin their work by considering their needs and how the key indicators might support them, assessing the most applicable indicators. All other users (including one-, two-, and three-star schools) should first assess their greatest areas of need and work with indicators that will help them build systems to provide the necessary support and structure. All indicators have rubrics describing stages of development from limited to exemplary. Teams score their school or district by examining evidence that supports the rating. It is strongly recommended that teams set a time limit for the discussion; most teams find that 15-20 minutes are adequate.

Alaska STEPP provides teams with the flexibility to work through the process in a way that best fits them. Although a plan cannot be created before assessing an indicator, teams can choose to assess all

indicators before planning, assess and then plan for each indicator, or assess a group of indicators and then plan for those indicators. The choice of how to approach the work should be made at the beginning of the year during the first meeting. Some questions that may guide a team's decision include, "Do we agree on where our areas of most challenge are? Is that supported by data? Which option—assess all then plan, assess and plan, or cluster—fits our working style best? Do we want to do all the work together or break into smaller teams and present our ideas to each other?"

It is important to realize that the purpose of assessing indicators is to give an accurate representation of what is currently happening at the site. Providing accurate descriptions is essential for two reasons. First, it provides teams a clear starting point, thus opening the possibility of making a meaningful decision about what plan to make. Second, it provides the district the opportunity to support efforts at the site in an efficient and effective manner. District teams set the tone of this honest reflection by stating the intention of assessing.

#### Teams follow this general pattern when assessing an indicator:

- 1. The Process Manager informs the team which indicators will be the focus of the upcoming meeting.
- 2. Team members gather data, or evidence, to inform the team's discussion.
- 3. The team meets and begins by ensuring agreement on the meaning of the indicator and the terms used within the rubric. Then the team discusses specific examples from their site that support a rating of a 1, 2, 3 or 3+, reaching consensus.
- 4. The team documents in the tool what is currently happening at the site, citing specific examples when appropriate.
- 5. If a score of 1 or 2 (limited implementation) is given, teams assign an opportunity and priority score to assist them in prioritizing during the planning phase.
- 6. If a score of 3 or 3+ is given, teams are prompted to describe what plans and structures are in place to sustain their efforts.

Some questions you may want to use to guide your discussion may include:

- What rubric score matches our site?
- What are we doing that matches the description in the rubric?
- What are we missing?
- What practices can we describe in the text box to explain why we have this score?

#### **Needs Assessment**

#### What you will find in this section:

Definition of the purpose and process of the Needs Assessment Supplemental Form

Alaska STEPP's Needs Assessment form guides teams through the process of analyzing student data to identify where the school or district is doing well and where efforts need to be focused. The steps within the Needs Assessment process ask teams to analyze multiple data sets across the grades to determine the specific needs of each student subgroup and the needs of the student body as a whole. In addition to looking at SBA data, the team may choose to look at any data that tells more about the students. This larger data set may include benchmark assessment data, school climate data, attendance and graduation data, and HSGQE data.

#### The Needs Assessment is to be completed by all districts and schools each fall.

Throughout the Needs Assessment process, teams will be directed to write two types of goals. The first type of goal to be written is a goal that encompasses all of the students and becomes the school-wide goal.

Secondly, schools and districts will be asked to write specific goals for subgroups that did not meet their Annual Measurable Objectives (AMOs). Teams will use their school or district's data within DIASA to complete these questions. If a subgroup did not make its AMO, then a SMART goal (Specific, Measurable, Attainable, Realistic, Time-bound), should be written pertaining to the area in which the AMO was missed.

After the team has worked through the Needs Assessment form, it should be submitted through the dashboard. A PDF copy of the Needs Assessment will be stored on the dashboard for the team to reference throughout the year.

## **Planning**

#### What you'll find in this section:

- An overview of the steps in the planning process
- How to enter objectives and tasks into Alaska STEPP
- A description of the "Notes from Your Discussion" text box
- How Alaska STEPP creates a historical record for reference

Schools and districts create goal-oriented plans with discrete tasks in Alaska STEPP in Create School/District Plan. After analyzing data and determining focus areas, teams are guided through a planning process that uses this information to create plans with high potential for improving student achievement. Alaska STEPP saves users' work and does not allow users to move forward unless all required information has been completed. This prevents lost time and errors in planning.

A team can assess and plan during the same meeting, or choose to plan in a separate meeting. Best practice recommends that the district's pacing guide is slightly ahead of the schools' pacing guide so that schools can align their plans with the larger district goals.

Note: "indicators" become "objectives" during the planning phase.

Teams follow this general pattern when planning an objective:

- 1. The team selects an assessed indicator with a score of 1 or 2 from which to plan.
- 2. A team member is selected to oversee the progress of the plan.
- 3. The team describes how the plan will look at their site when full implementation is reached. Many teams find it helpful to get ideas from the 3 or 3+ rubric descriptions and then personalize them to their sites.
- 4. Teams enter a realistic date of attainment by which they will reach full implementation. This date is not limited to the current school year.
- 5. Teams create discrete tasks that lead to the full implementation of the objective. Teams can create as many tasks as are needed.
  - a. Each task is given a due date and is assigned to a member of the team or the school community.
  - b. Teams record any previous strategies used to address this objective in the "Notes from Your Discussion" text box. This will document what has been tried and the outcome or impact of the efforts. The "Notes from Your Discussion" text box is also where details such as contact information, resource possibilities, and other discussion points can be recorded. This allows team members to return to Alaska STEPP for reference. The information becomes a historical record available to new staff members.

# **Implementing**

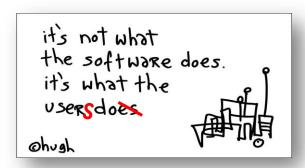
#### What you'll find in this Section:

- Resources for guiding your implementation
- Resources for leading change initiatives

Alaska STEPP is a tool that provides a framework for schools and districts to plan in a continuous improvement format. This allows for realistic timelines when planning immediate objectives or those that will take several years to accomplish. Built-in supports such as the **Rubric**, **WiseWays**, and **Planning Your Meeting** assist teams to work efficiently and to use best practices. The software is user-friendly and stores information for easy reference. Instructions for how to use these tools are found within this User Manual.

However, the software cannot implement the plan; that is the work of professional educators on site and at the district level. The improvement team leads this process but should not be solely responsible for every task. Not only will this over burden individuals, but research in school and district improvement shows that it is essential to include a wide variety of school and community stakeholders. This creates shared vision, shared ownership and shared responsibility that leads to higher-order change that is sustainable.

If a school or district writes a plan with objectives that require a change in practices or philosophy, it is essential to strategize for leading people through that adjustment alongside the plan for increasing student achievement. On the Alaska STEPP dashboard, there are links to information about the turnaround process and guiding these initiatives. These links are located at the bottom of the dashboard under Other Documents/Web Pages. In addition, Alaska Department of Education & Early Development staff is available to assist schools and districts in accessing resources.



# **Self-Monitoring**

#### What you'll find in this Section:

- How to access the objectives and tasks associated with your School/District Improvement Plan
- How to enter information regarding the completion or work towards completion of a task

Plans must be implemented in order to effect change. Alaska STEPP assists teams with keeping their plan dynamic with Monitor Plan. Teams report on the progress made toward accomplishing the objectives and their related tasks. This helps the team to hold themselves accountable for the work they designed and allows them to adjust their plan when necessary. It is recommended that teams begin each meeting with the monitoring step.

The objectives included in the plan are listed with a brief description that includes: person responsible, target date, number of tasks, percentage of tasks complete, and when the objective has been met. The objective list can be sorted by any of the fields, allowing a team to focus on specific goals such as upcoming deadlines or tasks that are nearly completed. The tasks are also color-coded (i.e. complete, not complete, or in need of a task) for easy reference. This color-coding is consistent throughout the tool.

To enter information regarding the completion, or work towards completion, of a task, select the objective from the list in Monitor School/District Plan. Select the task from the list and then update the task by adding notes to the comments section and/or entering a completion date. When a completion date is entered, a text box appears asking users if the objective was fully met, if it is not met and additional tasks need to be entered, or if the team is not ready to make a decision at this time. The final two options reinforce the continual improvement process and allow teams to adjust plans.

If a team chooses that the objective has been fully met, a text box appears that prompts them to write the status of the objective. This includes reflecting on the experience of pursuing this objective, what continued work will be necessary to sustain efforts and continue to meet the objective, and evidence that this objective has been fully and effectively implemented. The tool will not allow users to move forward unless each of these boxes is completed.

#### Year 1, Year 2 and the Process Manager's Responsibilities

Alaska STEPP is a framework and a tool. The team and the leader are the most valuable assets in the school improvement process. This process relies upon the collective capacity of the group and their shared goals. The goal of Alaska STEPP is to organize and facilitate the team's work in order to create and implement a targeted, effective plan.

#### Year One in Alaska STEPP

The year begins in the late summer or early fall with an on-site training for all site and district process managers. This training will cover the purpose, process and products of Alaska STEPP. It will provide process managers with opportunities for guided practice using the tool and an overview of the resources available.

Each district should establish a pacing guide that outlines the indicators to be assessed by each school and the order in which this should be accomplished. Districts also need to ensure that school and district teams have time to meet regularly. It is strongly recommended that teams meet *at least* once per month. Most teams meet for an hour; it may be useful to have several longer meetings in the beginning of the process.

After the training, the team leaders then begin the process of implementing Alaska STEPP at their respective sites. There are several important pieces to put in place so that the process runs smoothly. Site process managers need to recruit and train their team in the process of Alaska STEPP. Team leaders have several tools at their disposal for this training: this manual, the e-learning module, the introductory PowerPoint used in trainings, and assistance from the district team. This sequence has been used successfully at sites:

- Introduce teams to the purpose and process of Alaska STEPP
- Establish a pacing guide
- Develop a calendar with regular meetings and important benchmarks
- Begin working through the process of Alaska STEPP

As with any initiative, taking time at the beginning of the process to ensure understanding will reap dividends in the long term. It is also recommended that the process manager attend to the adaptive challenges of implementing a new program.

Many sites, especially larger sites, have found it useful to get all of the teachers' input regarding the assessment of each indicator. Collecting this data can easily be accomplished through the use of a survey. EED has created a survey using the Survey Monkey website that can be sent to anyone from which the team would like feedback. It lists all of the indicators, and participants mark what they believe to be the current level of implementation; the results from the survey can then be taken into account while the team is determining the assessment score.

The first team meeting should be reserved for introducing the purpose and process of Alaska STEPP to the team and for creating a meeting schedule for the remainder of the year. After introducing the team to the tool and the Continuous Improvement Model, the team determines the schedule that will help them to achieve their goals. This schedule should include dates to share the work with a larger audience such as the rest of the staff, the school board, or the community.

The second team meeting should focus on the Needs Assessment . This analysis needs to be done prior to looking at the other indicators so that the team has a picture of the school's successes and challenges. The team analyzes multiple sources of data. Some possibilities include state testing data, district and school assessments, attendance, graduation rate, behavior referrals, and parent volunteer rates.

The subsequent team meetings will be conducted in this pattern.

The team gathers data to inform assessing and/or planning discussion.

The team determines present level of implementation, coming back to the data (or evidence) to support their rating, and describes in full what is currently happening at the site.

The team determines which indicators, now referred to as objectives, will be the focus of planning. In-depth plans are created for these objectives with discrete tasks and deadlines.

\*note: schools and districts may have required objectives to plan for based on their star ranking and/or district requirements. However, not all required objectives will need in-depth plans.

The team monitors the completion of the tasks and the implementation of the plans. Team discussions are focused on the progress toward goals and on determining if the plan is creating the desired change. If necessary, teams can modify their plans at any time.

Note: As teams move through the planning process, they begin each meeting by monitoring their work and entering information regarding completed tasks.

#### Year 2 and Beyond

The first year of implementing Alaska STEPP is the most intensive year because teams are shifting to a continuous improvement process, learning how to use the software and going through the initial, time-intensive assessing phase. But what happens next?

The process of Alaska STEPP is built on Continuous Improvement. This means that there is not one date when things are finished, the plan is put in a binder, and the work is done. Instead, this process relies on regular team meetings to monitor the plans that are being implemented and to adjust the plans as conditions change.

Although the work is ongoing, a due date for submitting the plan is needed for budget and other requirements. To submit your Alaska STEPP work, go to the Dashboard to the Required Reports section near the bottom of the page.

Click the Submit button next to Alaska STEPP - School Indicator Report. When you click the Submit button, a PDF of the Comprehensive Plan Report is generated. An email is sent to the district for school plans and EED for district plans, notifying them that the plan has been submitted. The Submit button is grayed out, and the date of submittal appears beside it.

#### Teams can continue working in the tool after they submit the plan. The plan can be updated.

Each subsequent year that a school or district works in Alaska STEPP, they begin by completing the Needs Assessment. The most likely time for this to happen is after the school receives its most current SBA information.

If the members of the team have changed from the previous year, go to School Team to update the team information.

Teams do not need to reassess every indicator each year. It is recommended that the team begins the year by reviewing the comprehensive plan report, noting progress, updating notes in the tool, and creating a pacing guide that includes monitoring of specific goals as well as which indicators need reassessment based on changes in the school and data analysis. For example, if staff turnover was high in a given year, the indicators in the professional development or instruction domains may need to be revisited. If a principal is new, the team may want to look again at the leadership domain to determine what areas may need additional support or a change in plans.

# **Facilitating an Alaska STEPP Meeting**

The success of Alaska STEPP relies on regular, effective team meetings. Below are suggestions on how to

use research-based practices for these meetings and descriptions of the built-in supports that Alaska STEPP provides to save time and assist with organization.

Highly effective teams create norms, or working rules, that establish procedures and a common understanding of their group values around important issues such as communication, time, and professionalism. One excellent resource for information on this topic is the Alaska Comprehensive Center website at alaskacc.org.

One way to guide a team's creation of norms is to have each member answer the question: What do I need to do my best work? A list of five to seven items that everyone agrees to then becomes a foundational piece for their work together. Some common teams norms are:

- 1. Begin and end on time.
- 2. Pay attention to how much you and others talk; share the air space.
- 3. Use respectful and professional language.
- 4. Stay on task; keep the cell phones and email off.
- 5. Adhere to the agenda and time frame.

Norms should be created at the very first meeting and read or posted at the beginning of each meeting, reminding participants of their contract with each other.

It is important for the principal or instructional leader to be willing to begin the difficult conversations that may occur while assessing the school's progress or in discussing reasons for low student achievement. At times, these discussions may feel personal to team members, but it is essential that everyone work against the natural inclination to take these discussions personally. The purpose for honest assessment is that the

actions of the team will be directed toward changing practices that are not producing the desired level of student achievement.

Facilitating this conversation requires the leader to encourage everyone to speak, to monitor the adherence to the group norms, and to keep an eye on the time and productivity of the conversation. One resource for information regarding this topic is the Alaska Comprehensive Center website at alaskacc.org.

#### Process Manager Helpful Hints

- Create norms with the team.
- Establish a positive and collaborative environment for your team.
- ✓ Choose an indicator to use as a model
- ✓ Determine the requirements of the pacing guide.
- ✓ Schedule meetings at least once per month.
- Schedule the year's meetings as early as possible to establish priority.
- ✓ Choose who will be in charge of the technology.
- ✓ Utilize the STEPP meeting planner.
- Make notebooks for each team member.

As Process Manager, one idea to consider is to begin the year by modeling honest and open assessment for the team. This might be accomplished by sharing a self-assessment, and accompanying evidence, of a specific indicator within the leadership domain. This serves two purposes. First, it models the process and the importance of using evidence to support a rubric score. Second, it opens the door to having meaningful discussions about the work of the educators in the school without finding fault.

#### Year-long Meeting Guide/ Helpful Hints

The team begins by considering the requirements as defined by the district's pacing guide. There is not one right way to complete the work. However, it is important to determine what amount of time the team will need to fulfill the request of the district. Time is a scarce resource in every school, so it is essential that the meetings be scheduled as early in the year as possible and a commitment made by all involved. There may be some meetings where the entire team is not able to be present. Plan on meeting anyway, trusting that the people at the table are those that need to be there.

It is strongly recommended that each team leader schedule an Alaska STEPP meeting at least once per month for the length of the school year. These meetings should be calendared in a predictable pattern, such as "every second Tuesday at 2:30." Some principals have found it helpful to hold two meetings per month in the fall, giving teams the time needed to get accustomed to the process and the tool. Another strategy used by principals is to have one or two longer meetings, up to a half-day, early on in the process to establish momentum and to complete a large amount of work.

Some principals have found it useful to delegate the responsibility of entering information and navigating the technology to another team member who possesses strong computer skills. This strategy frees up the team leader to focus on facilitating discussions and leading the improvement process.

Some teams choose to work from the paper worksheets created in the meeting planner and then enter the information into the online tool after the meeting. Other teams prefer to work directly online and enter the information as they go, in real time. If teams choose to work online, please remember that the program needs to be active every 30 minutes. In the event that the program times out due to inactivity, simply log in again. Remember to save whenever possible, as there is no auto-save feature within Alaska STEPP.

It is important for the team leader to take the lead in organization, effective use of time, and follow through. Team leaders may find the *WiseWays* resource helpful to prepare their team for discussions around difficult topics. *WiseWays* are documents that provide an overview of research and best practices linked to each indicator. Distributing this information to all team members prior to the meeting will help everyone have the same level of basic knowledge regarding a specific indicator.

Alaska STEPP also has a built-in meeting planner that allows the team leader to select which indicators to discuss at any given meeting and allows them to efficiently print out all related materials. Additionally, within the meeting planner, there is a place to record notes (or minutes) from the meeting so that everything regarding the team's efforts in Alaska STEPP is saved in one location and is easily accessible.

# **Parent Involvement Analysis Tool**

#### What you'll find in this Section:

• General description of the Parent Involvement Analysis (PIA) Tool

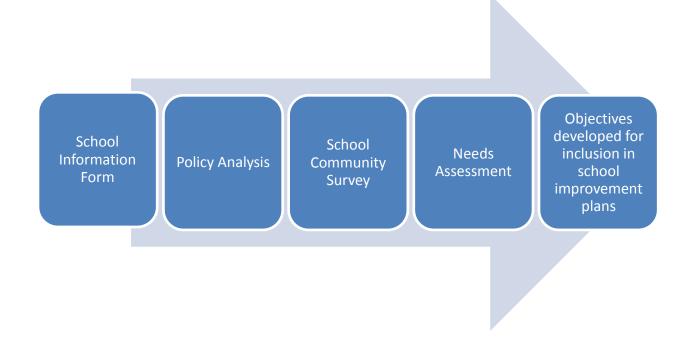
The **Parent Involvement Analysis** online tool guides a school-based team through an inventory and self-assessment of parent involvement policies and practices, resulting in objectives for improvement that can become part of the school improvement plan. **The PIA is optional**, but may dovetail nicely with work that schools and districts are already doing regarding parental involvement.

The PIA team may be an existing team (school improvement team) or a team formed especially to conduct the analysis. A typical team should include the principal, school staff, and parents. At least half of the members of the team should be parents of currently enrolled students and not employed by the school or district.

The time investment necessary to complete the analysis process is approximately four to five hours.

#### There are 5 steps in the Parent Involvement Analysis:

- Step 1: The principal completes the School Information Form.
- Step 2: The principal gathers copies of key documents for review by the school team.
- Step 3: The school team scores the key documents with the rubrics provided.
- Step 4: The school team completes the School Community Survey.
- Step 5: The school team completes a needs assessment and develops objectives to include in the school improvement plan.

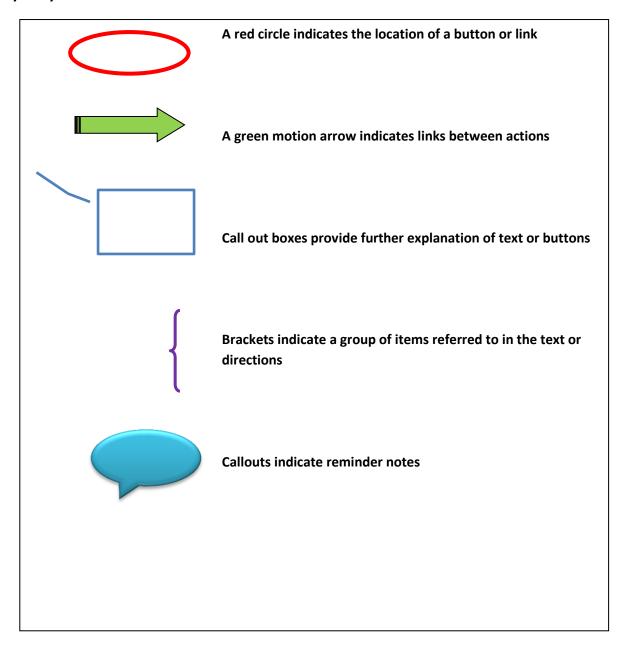


# **Understanding the Alaska STEPP Manual Directions:**

This manual provides step-by-step visual directions for using the Alaska STEPP Improvement Planning Tool.

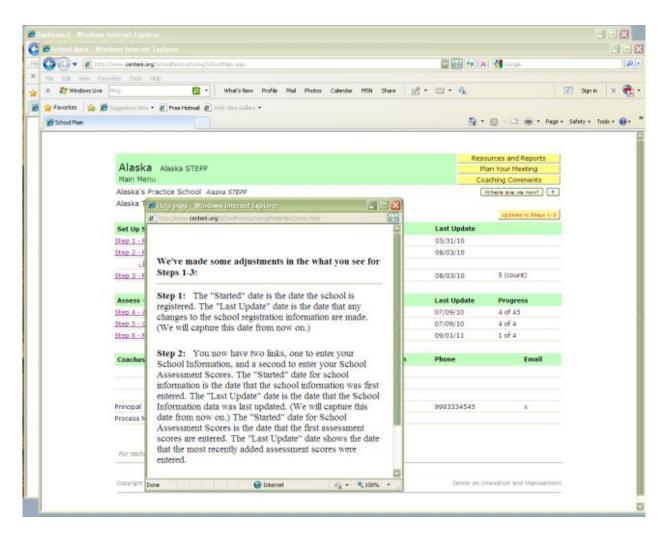
Each page has a title and text that describes the basic purpose of the process illustrated.

#### **Key to Symbols used**



## **Important Notes about Alaska STEPP**

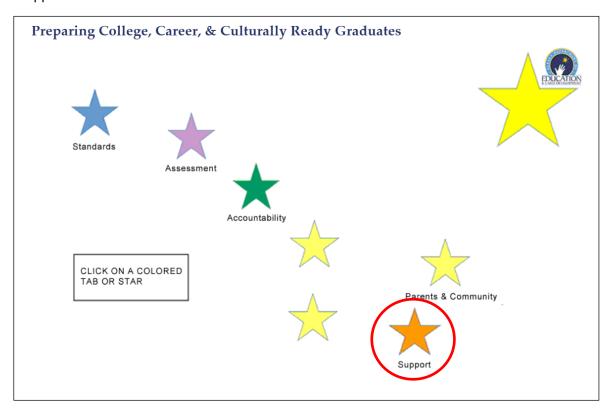
- Users are not able to move on until all sections on a page are completed.
- Always use the navigation buttons within the tool to travel between pages instead of the browser's "back" button or arrow.
- Save buttons are located at the bottom of each page and/or text box. Save work often.
- When the Center on Innovation and Improvement (CII) updates the *Indistar* program that hosts
   Alaska STEPP there will be notices in the **Update** box on the main page. When the button is
   clicked, a text box appears to further explain the updates to users.



# Alaska STEPP Log In

#### Located on the Alaska Department of Education & Early Development Website

The Alaska STEPP login is located on the EED website, <a href="http://education.alaska.gov">http://education.alaska.gov</a>, under the orange "Support" star.





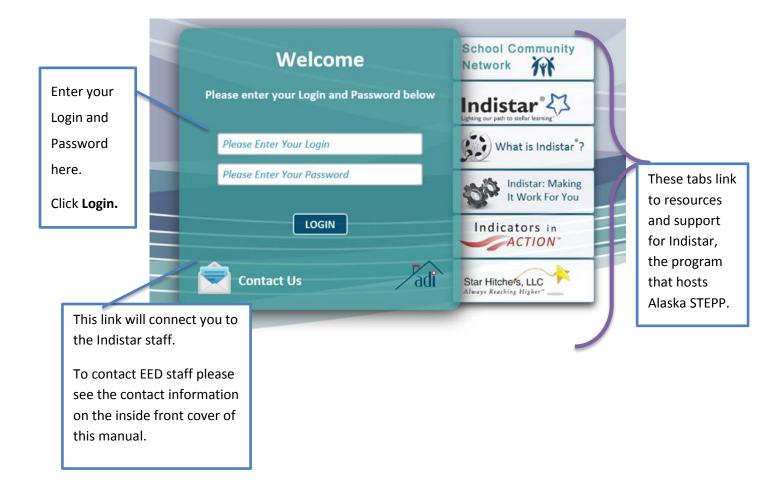
- Click on the AK STEPP tab and choose "Login to Alaska STEPP".
- 2. Click on the URL <a href="http://www.indistar.org">http://www.indistar.org</a>
- 3. This link will take you to an external website.
  Click OK to proceed.

# **Alaska STEPP Login**

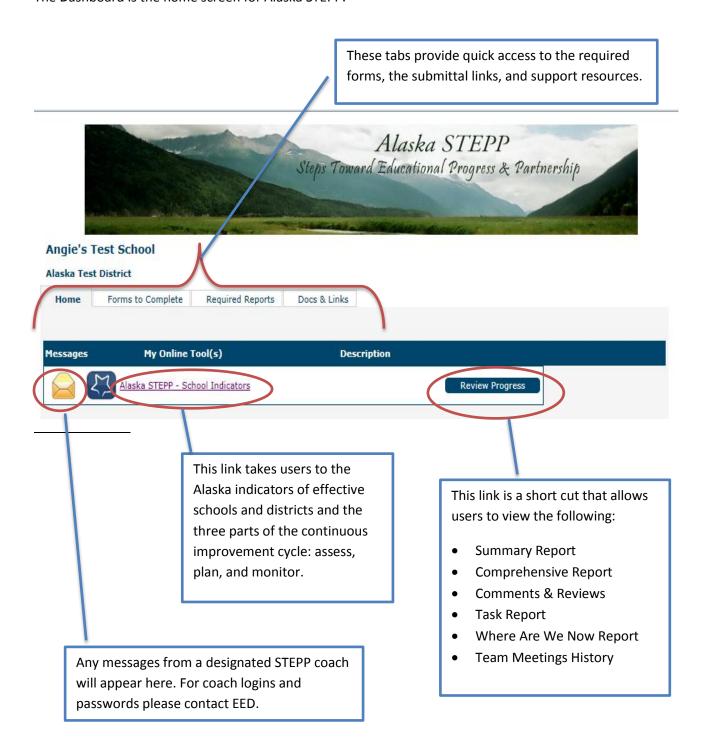
#### **Welcome Screen**

Each district and each site will be provided with one process manager login name and password. This login is the only one that allows users to write/edit information in Alaska STEPP.

Additional read-only logins will be provided to distribute to staff, parents, school board members, and other stakeholders. These logins are called "Guest Logins." They allow guests to view the comprehensive plan report, the summary report, and the Where Are We Now report.

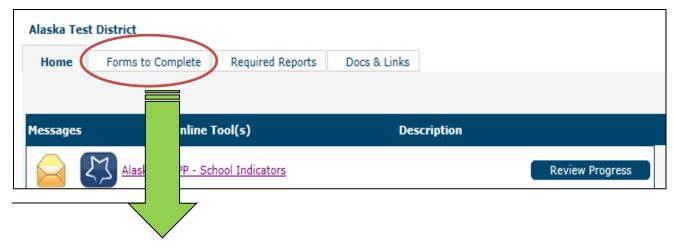


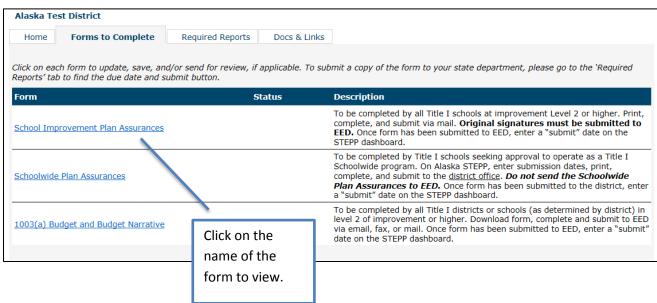
The Dashboard is the home screen for Alaska STEPP.



#### Forms to Complete Tab

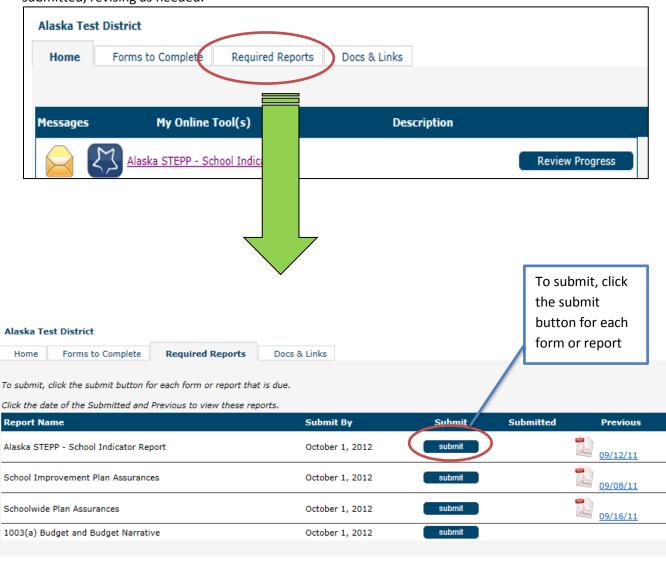
Schools and districts that submit plans to EED can access the assurances, budget, and budget narrative using the Forms to Complete Tab.





#### **Required Reports Tab**

Schools and districts that submit their improvement plans to EED submit the forms no later than November 1 of each year by clicking the submit button under the Required Reports tab. This creates a PDF of the report as it is written on that date. Teams can continue to work on the report after it is submitted, revising as needed.



#### Docs & Links Tab

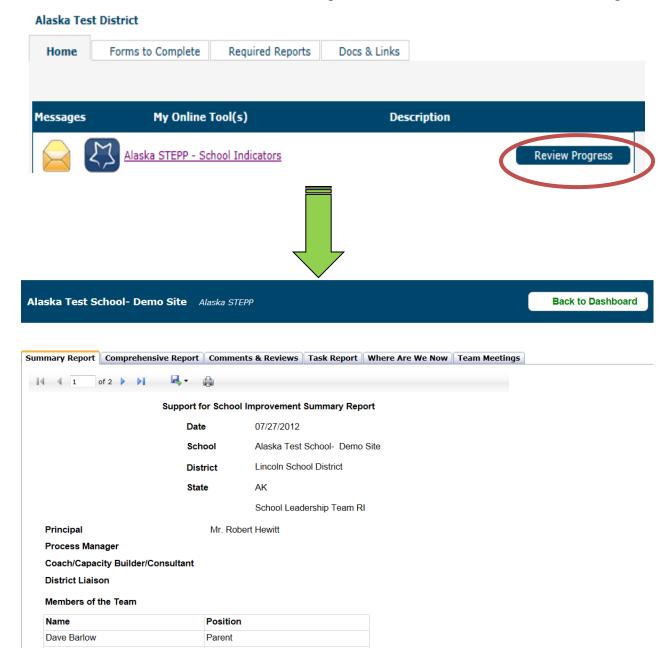
The Alaska STEPP Docs & Links tab provides access to supplemental tools that can assist teams with completing their STEPP plan. Of particular note is the eLearning Module, which provides free, on-line video tutorials for each part of the process.



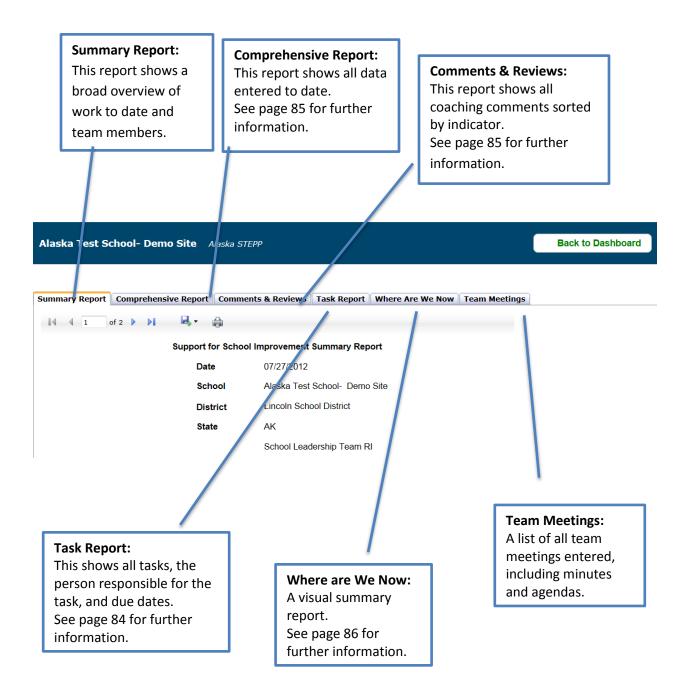
|   | Document - Resource  | Description  |
|---|--|--|
| Ø | Alaska STEPP Guiding Questions   | A set of guiding questions for the "team" to reflect upon which will lead to a deeper understanding of the domain and indicators they are about to examine.  |
| Ø | School Site AYP Worksheets   | This will take you to a page with a search box, drop down menu. Type in your school district name and you will find your school level AYP worksheet to help guide you in your analysis of data to determine school improvement goals.  |
| 0 | DIASA  | Data Interaction for Alaska Student Assessments  |
| 8 | eLearning Module: Alaska Steps Toward Educational Progress and Partnership (STEPP) | This link will take you to a pdf document that explains how to access the eLearning Modules for Alaska STEPP. These modules will help schools and districts navigate STEPP and apply the processes to School and District Improvement. |

#### **Review Progress Shortcut**

The Review Progress button is a shortcut to five of the most frequently used reports in STEPP and the function which allows users to create agendas and record minutes of STEPP meetings.



#### **Review Progress Shortcut Tabs**



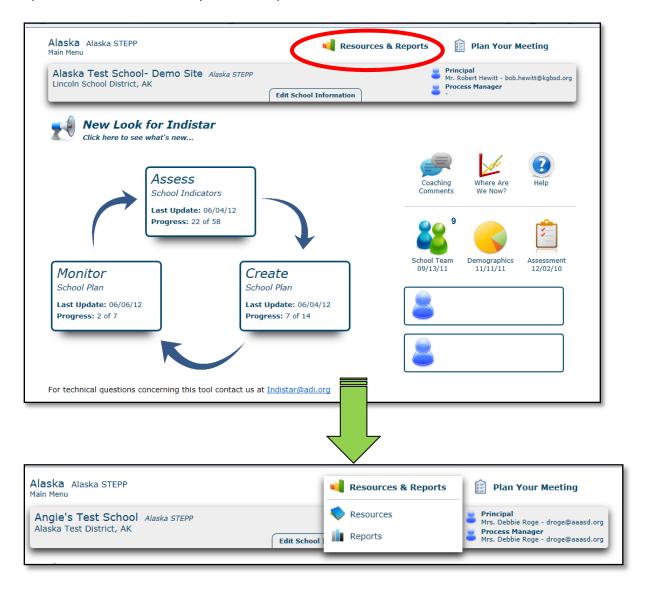
# Navigating from the Dashboard to the School Process Main Page

The Dashboard (the page with the mountains) links to the main components of Alaska STEPP.



# **School Process Main Page Resources & Reports**

The Resources & Reports link provides access to supplemental materials for STEPP and to multiple reports that can be used at any time in the process.



#### Resources

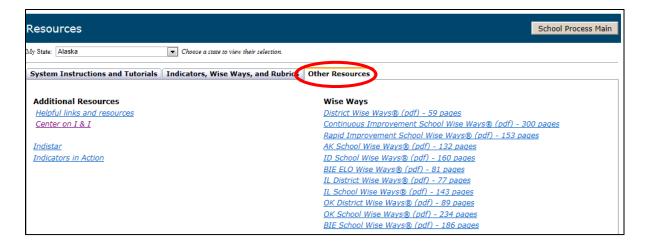
System Instructions and Tutorials: This tab has PDF guides for aspects of the STEPP program. The tutorials are short videos about navigation of the tool that are produced by Indistar. Alaskan-specific tutorials are available on the Alaska e-module.



Indicators, Wise Ways, and Rubrics: This tab has PDF versions of the Alaska indicators, rubrics, and the Wise Ways research for each indicator.

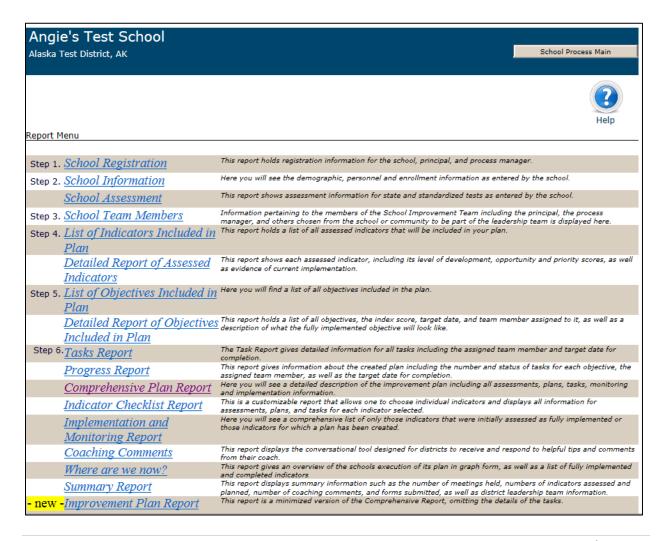


Other Resources: This tab has links and PDFs of other states' indicators and Wise Ways, and links to the Center on Innovation and Learning (CIL).



#### **Reports**

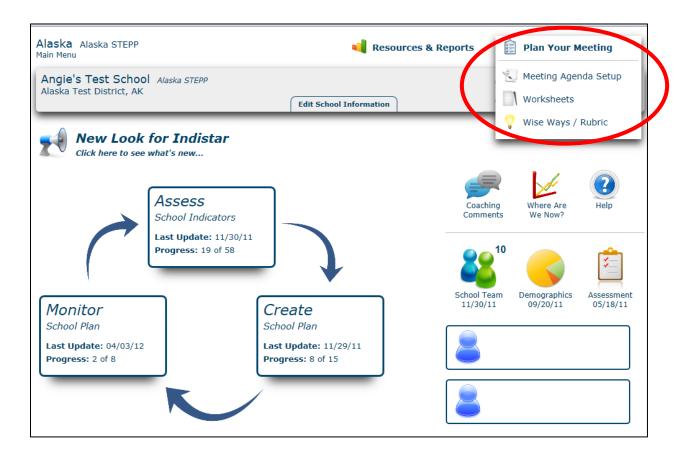
The Reports link opens a window with links to each of the reports available on Alaska STEPP. A complete explanation of the reports available in Alaska STEPP is provided in the Reports section of this manual.



# **School Process Main Page: Plan Your Meeting**

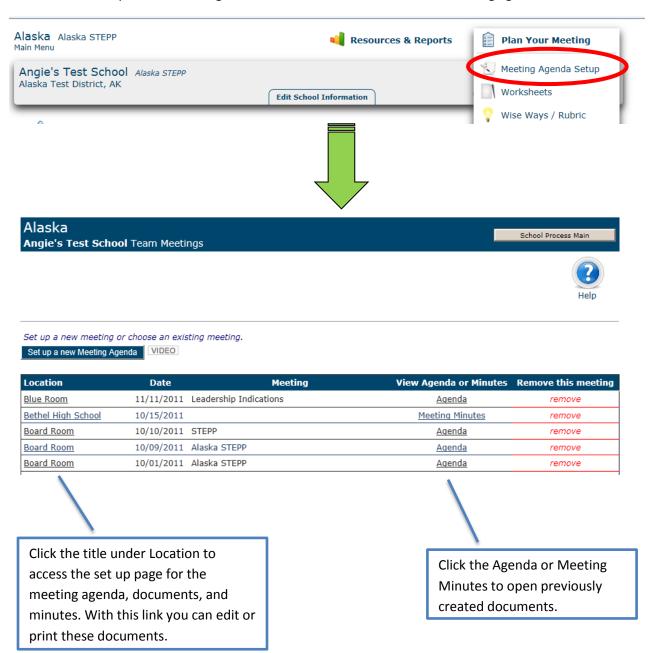
The Plan Your Meeting function has three links:

- Meeting Agenda Setup: review and set agendas for STEPP meetings.
- Worksheets: printable worksheets of school information, school team, and the three parts of the STEPP continuous improvement process (assess, plan, monitor).
- Wise Ways / Rubric: List of all the indicators with links to the Wise Ways and rubrics for each.



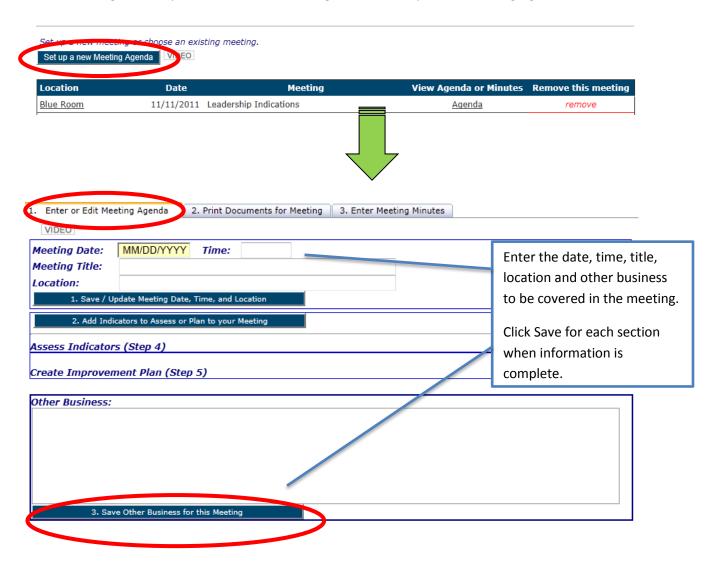
#### **Meeting Agenda Setup**

This link shows all previous meetings and also allows users to create new meeting agendas.



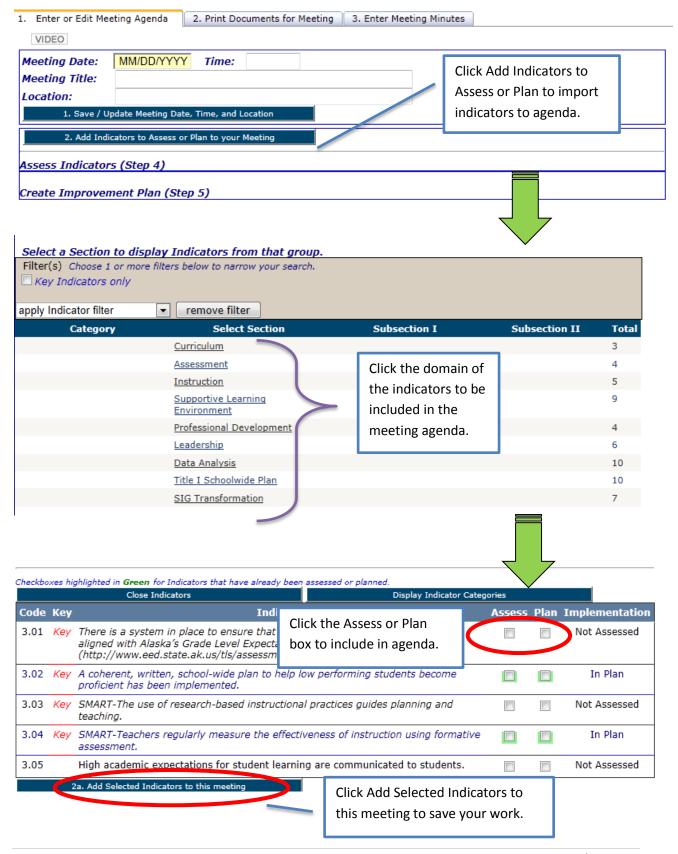
#### Set up a New Meeting Agenda

To create an agenda for your Alaska STEPP meeting click the Set up a new Meeting Agenda button.



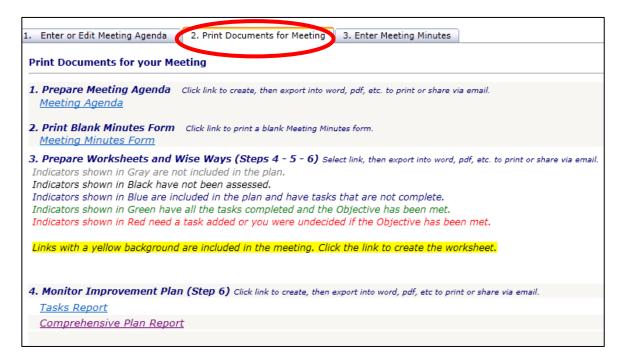
**33 |** Page

#### Set up a New Meeting Agenda

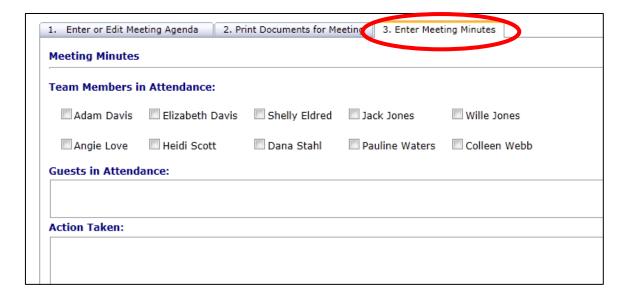


#### **Print Documents for Meeting & Enter Meeting Minutes**

The Print documents for Meeting tab has links to print populated agenda, blank mintues forms, and reports.

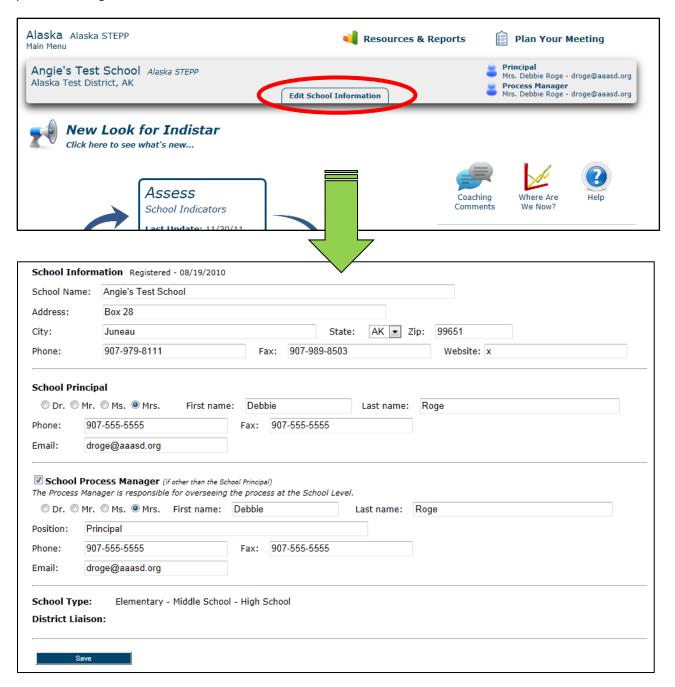


The Enter Meeting Minutes tab provides a record of attendance, actions, adjournment time, next meeting date, time and location.



### **Edit School Information**

Edit School Information allows users to add or change contact information for the school, principal, and process manager.



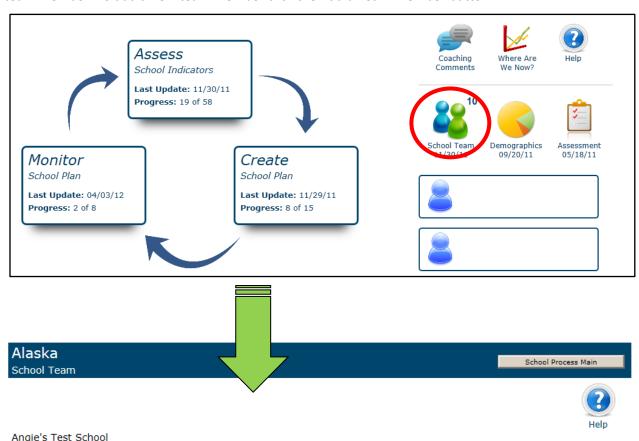
## School Process Main Page Where Are We Now?

The Where are We Now link opens the visual summary report of progress to date.



## School Process Main Page School Team

The School Team link opens the list of team members. To edit or revise the list, click on the name of the team member. To add a new team member click the Add a Team Member button.

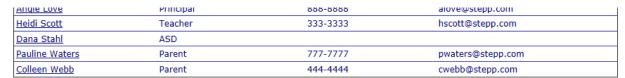


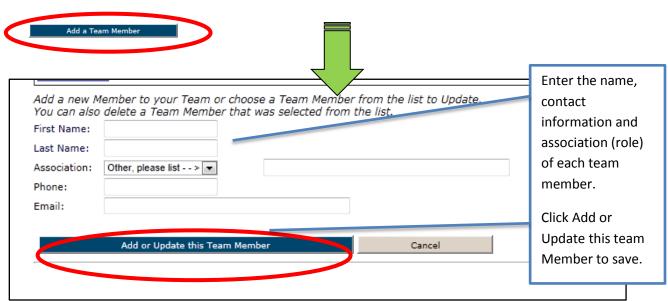
| rangic o rest outloor  |                         |                                 |
|------------------------|-------------------------|---------------------------------|
| Add a team member or o | choose a team member to | update or remove from the team. |

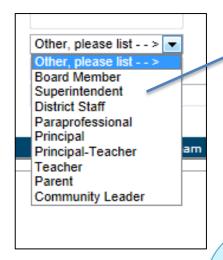
| Team Member       | Association      | Phone        | Email             |
|-------------------|------------------|--------------|-------------------|
| <u>Adam Davis</u> | Board Member     | 222-2222     | adavis@stepp.com  |
| Elizabeth Davis   | Paraprofessional | 555-1212     | edavis@stepp.com  |
| Shelly Eldred     | District Staff   |              |                   |
| Wille Jones       | Parent           | 907-591-3383 | wjones@yahoo.com  |
| Jack Jones        | Teacher          | 666-6666     | jjones@stepp.com  |
| Angie Love        | Principal        | 888-8888     | alove@stepp.com   |
| Heidi Scott       | Teacher          | 333-3333     | hscott@stepp.com  |
| Dana Stahl        | ASD              |              |                   |
| Pauline Waters    | Parent           | 777-7777     | pwaters@stepp.com |
| Colleen Webb      | Parent           | 444-4444     | cwebb@stepp.com   |



### **Adding a Team Member**







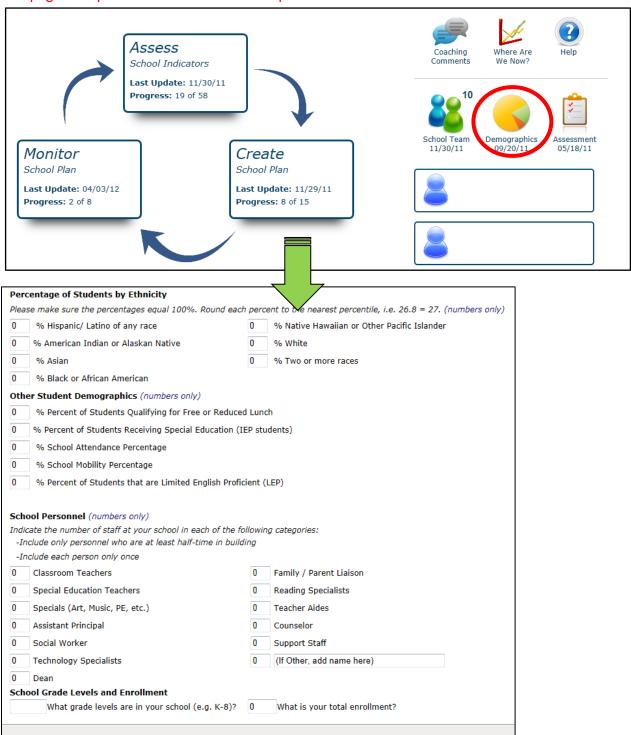
Choose the role of the team member from the Association drop-down menu, or write in a role that is not included on the list. The team should include the principal, teachers, school staff, parents and community members.

All fields in the Add a Team Member window must be completed. If a team member does not wish their contact information to be included, please enter a single digit or letter into the field.

## School Process Main Page Demographics

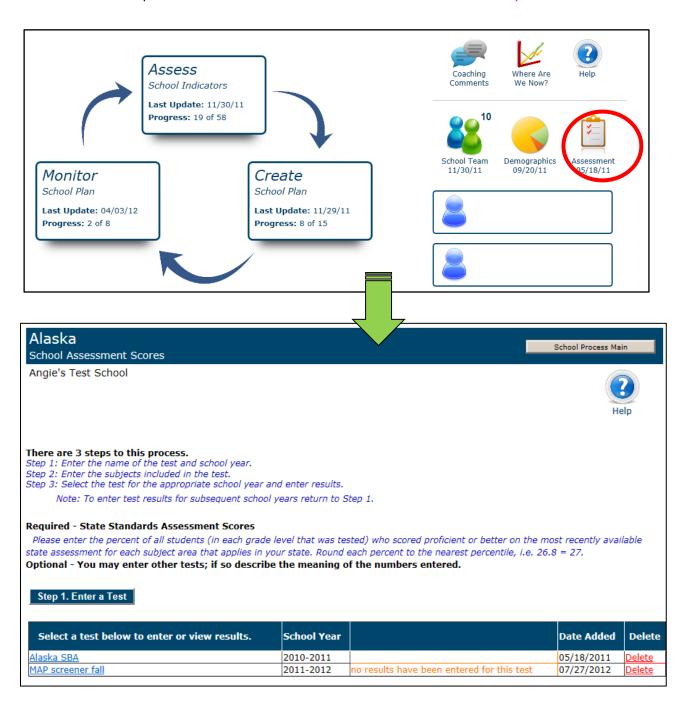
The Demographics link opens the page that records the profile of a school.

This page is required for Title I Schoolwide plans.

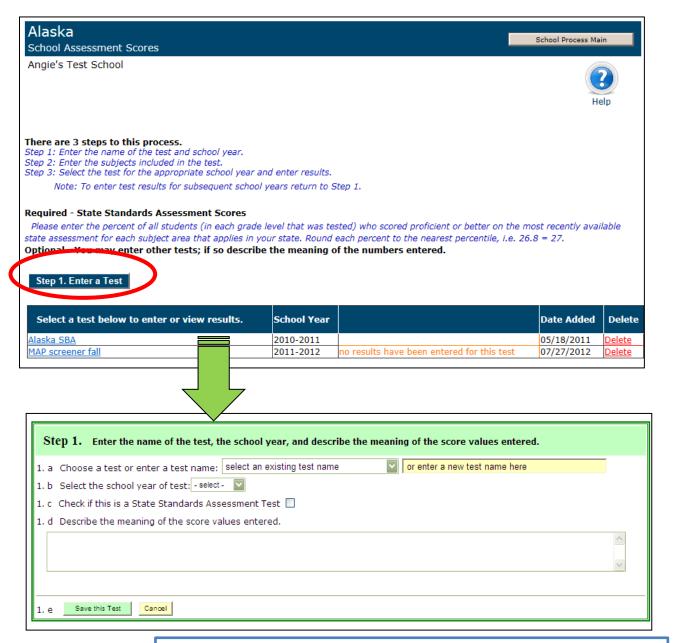


## School Process Main Page Assessment

The Assessment link provides a location to record assessment information. This is optional for all users.



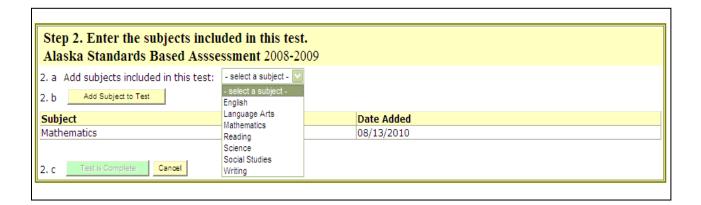
### **Entering a Test**



- 1. Click **Enter a Test.** The Step 1 text box will automatically appear.
- 2. Choose **Alaska Standards Based Assessments** from the drop down menu of 1a OR type the name of the test you are entering.
- 3. Select the year from the drop down menu 1b.
- 4. If applicable, check the box **State Standards Assessment Test** in 1c.
  - a. If you check this box, 1d populates with the definition of SBA scores

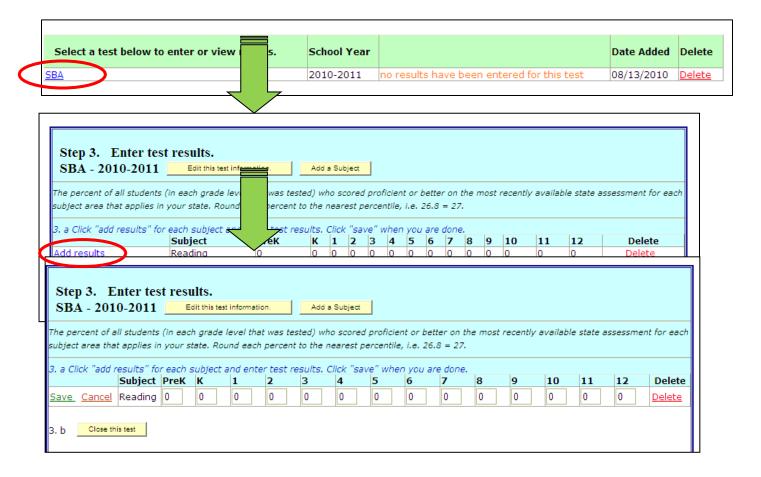
### Entering a Test, cont.

This screen will appear after Save this Test in 1e is selected.



- 1. Select the subject from the drop down menu in 2a.
- 2. Click Add Subject to Test (item 2b)
- 3. Return to item 2a and choose an additional subject.
- 4. Again, click Add Subject to Test (item 2b)
- 5. Repeat as needed. (\*Note: Reading, Writing, Math and Science (as applicable) are required for the SBA)
- 6. After all subjects have been added, click **Test is Complete** (item 2c)
- 7. A reminder box will appear asking if all subjects have entered. Click OK to save.

### **Entering Scores**



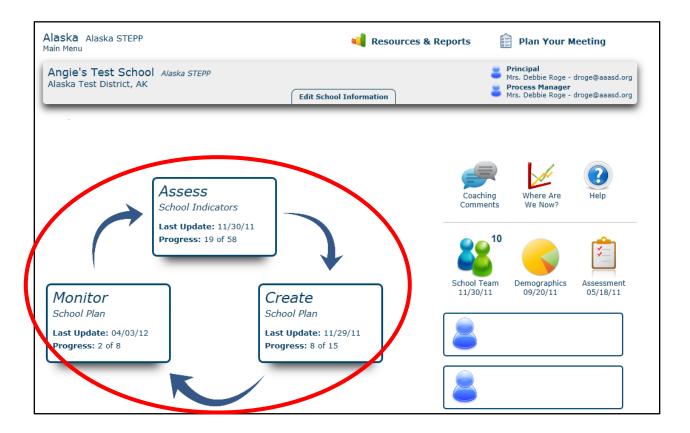
- 1. Click on the name of the test to enter scores.
- 2. Click on Add Results (item 3a).
- 3. The second text box will automatically appear with boxes in which to enter scores.
- 4. Type in, per grade level, the percent of students who are proficient. This data can be obtained from the DIASA Standards Based Assessment Summary Report. To obtain this report go to the Alaska STEPP dashboard; Other Document/Web Pages; DIASA link.
- 5. When all scores are entered, click the green **Save** button to the left of the subject line.
- 6. Repeat steps 3, 4, and 5 for each subject area.

# School Process Main Page Three Components of the STEPP Continuous Improvement Cycle

The buttons for Assess, Create, and Monitor link to the continuous improvement components of Alaska STEPP.

- Assess School Indictors: users measure their current implementation of school effectiveness indicators using the Alaska STEPP rubrics. Evidence of implementation is entered in this section.
- Create School Plan: users write a goal for each indicator that is not fully implemented and tasks that will lead to improvements in this area.
- Monitor School Plan: users track progress and record improvements.

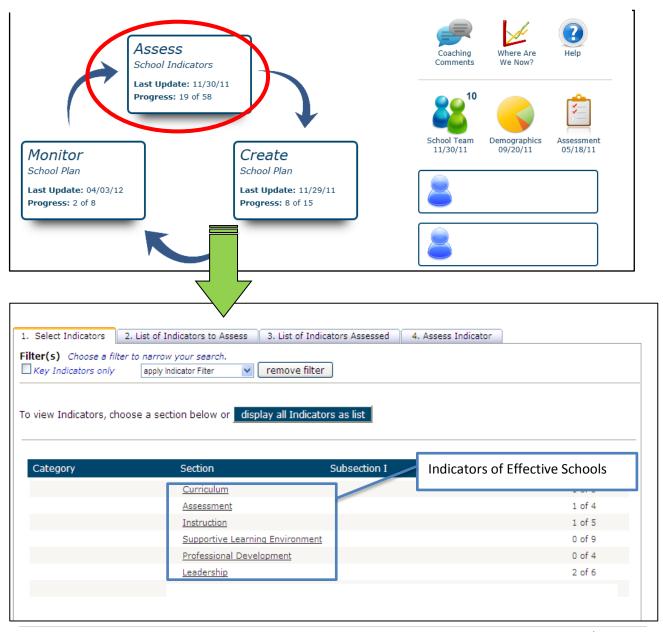
Each button shows at a glance the last date work was entered into the tool and the progress of the team.



## Three Components of the STEPP Continuous Improvement Cycle

### **Assess Indicators**

Schools assess their implementation of indicators in the six domains: curriculum, assessment, instruction, supportive learning environment, professional development, and leadership. **Schools begin each year with the Needs Assessment.** 



### **Indicator Filters and Viewing Options**

The main page for Assessing School Indicators allows users to sort by Key indicators by checking the **Key Indicators Only Box** and/or selecting from the drop-down menu. Other filter options include **School Improvement Plan, Schoolwide Plan,** and **Parent Involvement Policy**.

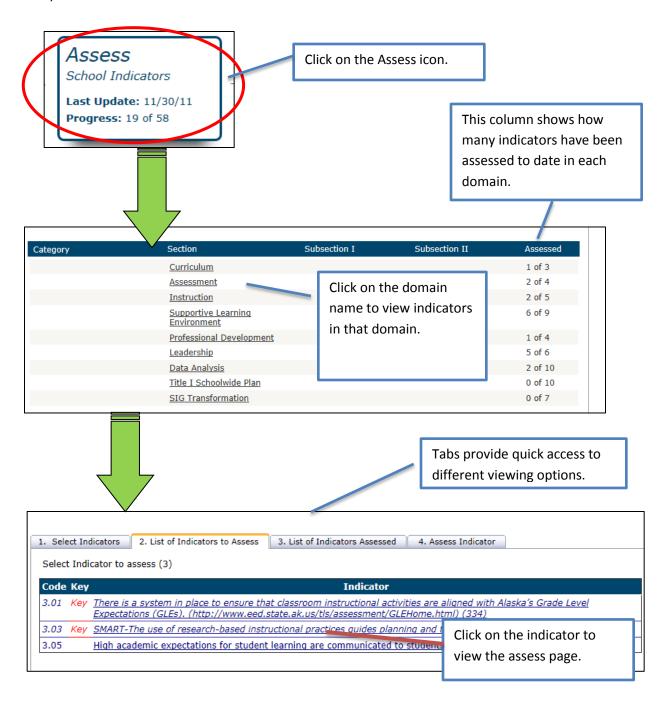
To remove a filter, first select the filter and then click the **Remove Filter** button.

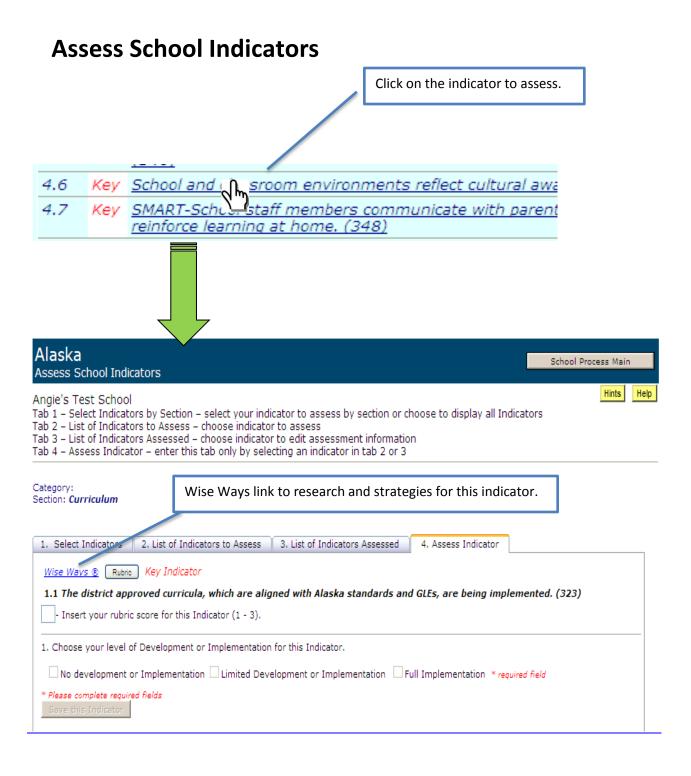
It is also possible to view all indicators in a list by clicking the **Display all Indicators as List** button.



## **Assess School Indicators Selecting an Indicator to Assess**

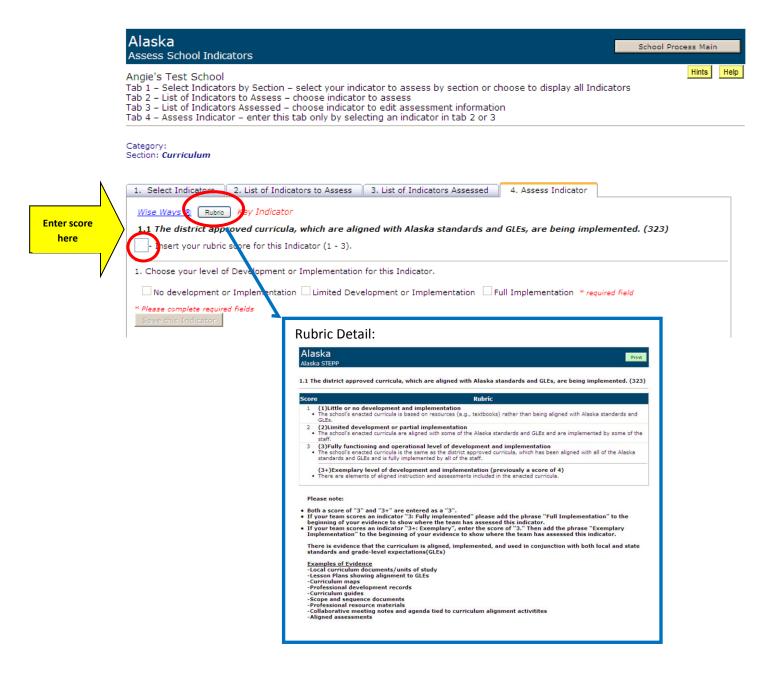
Teams assess their level of implementation of the indicators of effective schools. An honest assessment of what systems are in place, as defined by the Alaska STEPP Rubric, will aide a team in making meaningful and effective plans of improvement. Alaska STEPP leads teams through assessing, determining opportunity and priority, and describing evidence for the selected level of implementation.





## **Assess School Indicators Inserting Rubric Score**

The team discusses the current level of implementation of the indicator using the rubric as a guide. The Rubric button provides descriptions for each level of implementation, 1 - 3+. Please note, to enter a score of 3+, enter a 3 in the box and type "exemplary" in the text box.



### **Assess School Indicators**

### **Current Level of Implementation, Priority, Opportunity**

After the team chooses the rubric score that best reflects the level of implementation at the school or district, Alaska STEPP will guide the team in further refining the assessment of the indicator.

Priority scores are rated with a scale of 1-3, with 3 being the highest priority and 1 being the lowest priority. By assigning a priority score a team is able to focus on the urgent or timely goals while keeping the other goals for future work. If a team is unsure, a score of 2 is recommended as a place holder. It can be changed at any time.

Opportunity scores are also rated on a 1-3 scale.

- 3: relatively easy to address
- 2: accomplished within current policy and budget conditions
- 1: requires changes in current policy and budget conditions

The priority and opportunity scores are multiplied together to assign an index score to each indicator. This information will be useful to a team in the "create a plan" stage (Step 5). Higher scores are possibly "quick wins" as they are both a high priority and relatively easy to address within current structures. Lower scores may indicate that plans and tasks will take longer to accomplish.

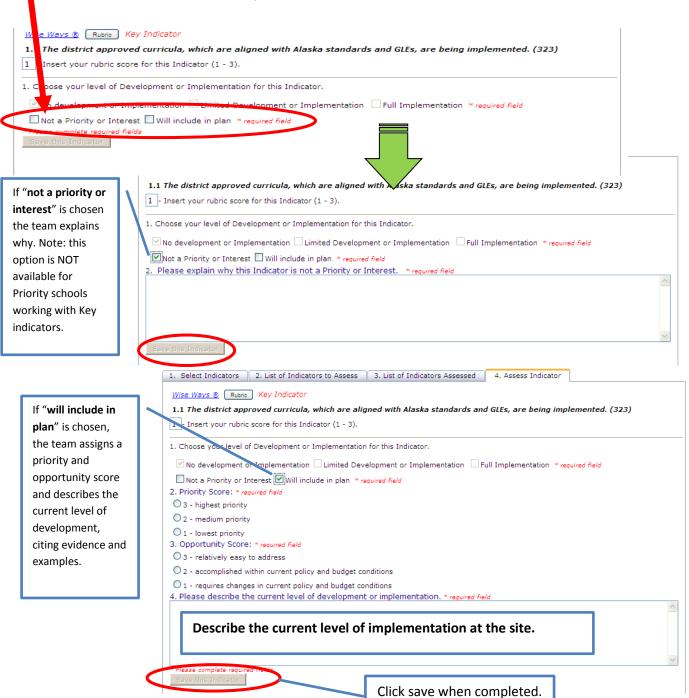
After assigning opportunity and priority scores, teams write a description of the current level of development or implementation. It is important to be clear, thorough, and succinct so that when a team returns to this indicator the factors leading to the decision are apparent. It is appropriate to list examples, guided by the list of possible evidence, of both strengths and challenges. The purpose of the honest reflection and documentation of current implementation is so that the team can effectively address the specific needs of the site and benefit the students. One guide that may be helpful is to write the description as if it is being written for a new staff member without any prior knowledge of the site.

NOTE: Once a plan and tasks have been created for an indicator, it is <u>NOT</u> possible to change the rubric score without contacting EED. It <u>IS</u> still possible to change the priority and/or opportunity score.

### **Rubric Score of 1: No Development or Implementation**

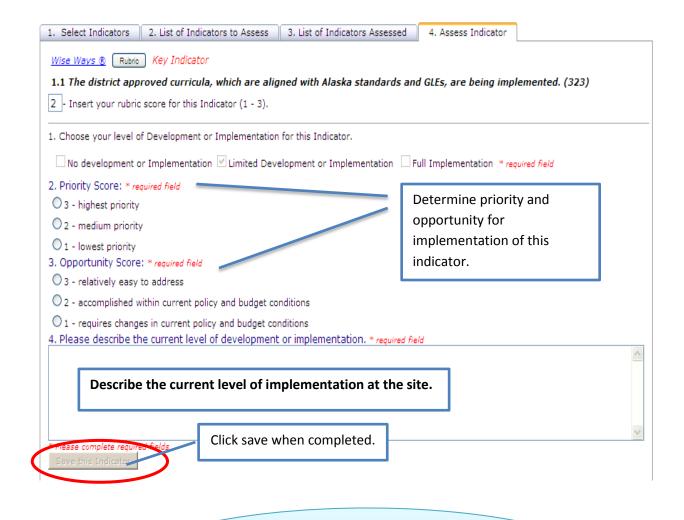
Users are prompted to choose between two options:

- the indicator is not a priority
- it will be included in the plan



### **Rubric Score of 2: Limited Implementation**

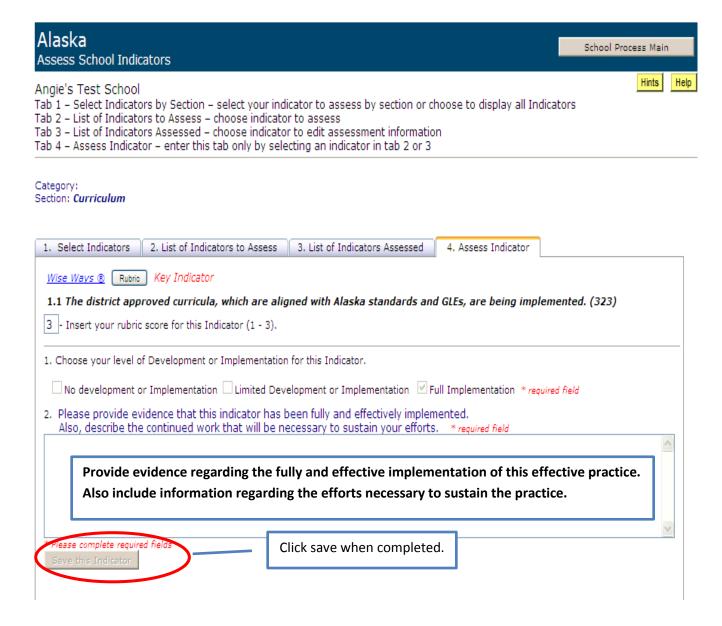
The team assigns a priority and opportunity score and describes the current level of development, citing evidence and examples.



Some teams find it helpful to give indicators a priority score and opportunity score of 2 until they have assessed all indicators. This way they don't get stuck on this step or find that they have given everything a top priority. A team can go back and change these scores at any time.

### **Rubric Score of 3: Full Implementation**

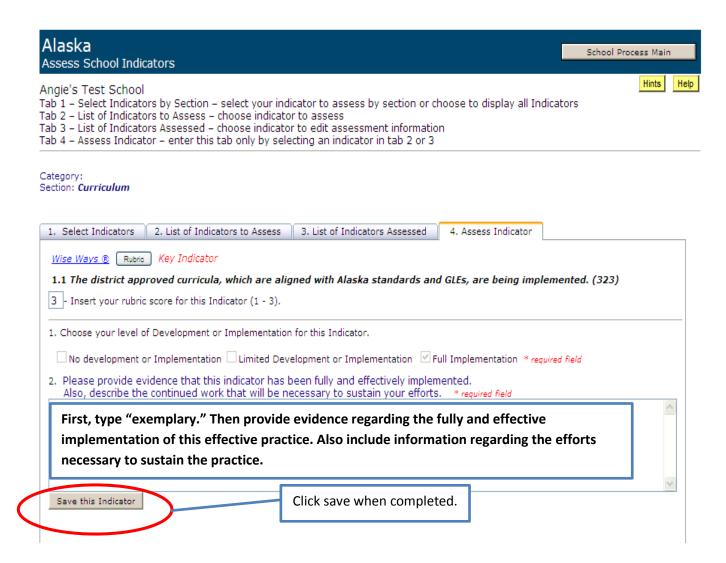
The team writes a thorough description and provides evidence that the indicator has been fully and effectively implemented. The team is also required to describe the continued work that will be necessary to sustain the efforts.



### **Rubric Score of 3+: Exemplary Implementation**

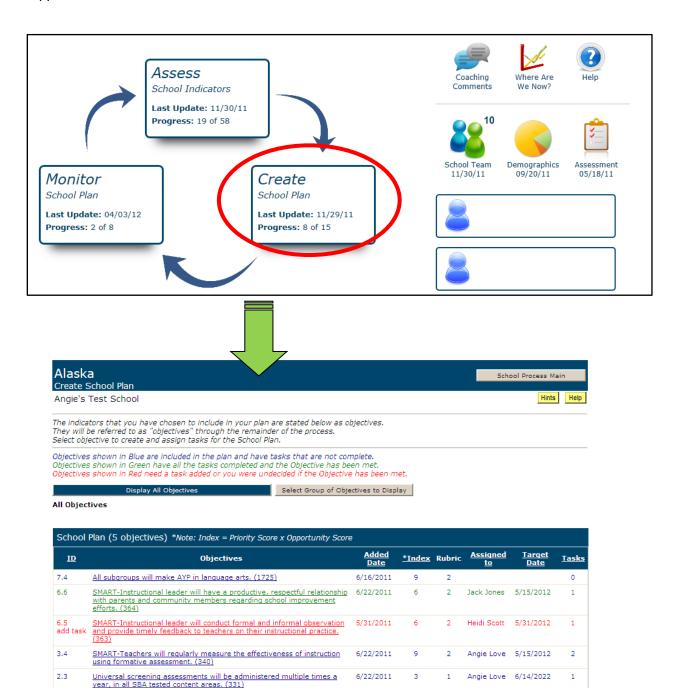
The team writes a thorough description and provides evidence that the indicator has been fully and effectively implemented. The team is also required to describe the continued work that will be necessary to sustain the efforts.

Place a 3 in the rubric score box and write "exemplary" in the text box prior to your evidence.



### **Create School Plan**

Teams create plans for indicators after they have been assessed with a score of a 1 or 2. From the Main page click **Create School Plan.** Only those indicators that have been assessed will appear.



## **Create School Plan Page Organization**

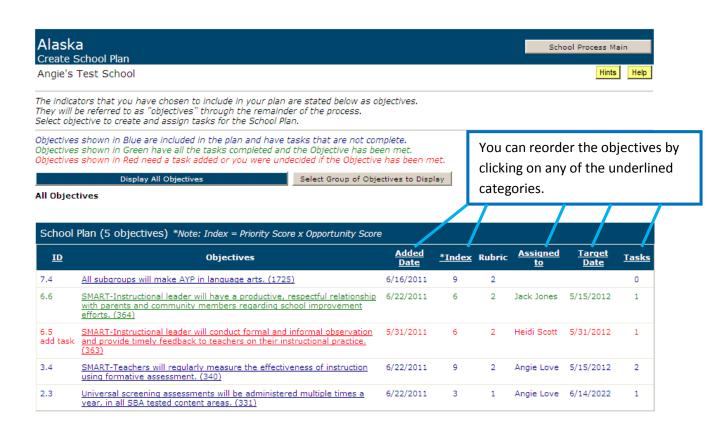
Indicators that have been assessed are listed in Step 5 as **Objectives**. For each objective the following information is listed on the Create School Plan page.

- ID: the number of the indicator
- Added date: the date the indicator was assessed
- Index score: the opportunity score x priority score; higher numbers may be "quick wins"
- The rubric score (1-3)

When you have planned for this objective, the last three columns will be populated.

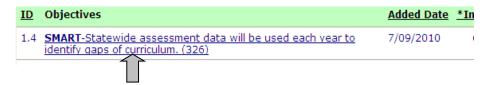
- Assigned to: the team member who will monitor work towards this objective
- Target Date: the date on which the objective will be achieved
- Tasks: the number of tasks written for objective

Note: To sort the list of objectives, click on any one of the column headings to sort by that category. For example, if you want to check to see what target dates are coming due, click on **Target Date** and the items will arrange chronologically by target date.



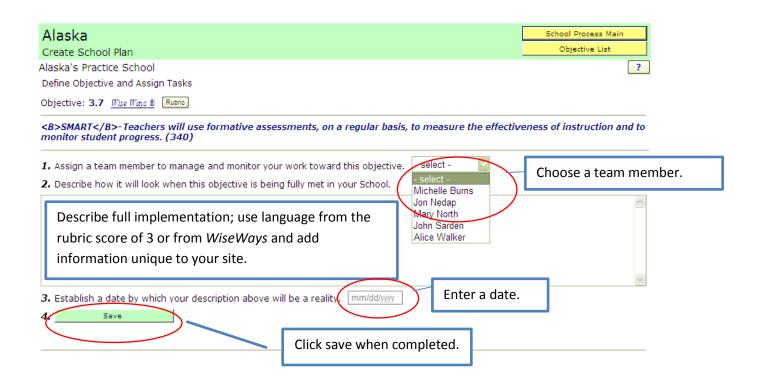
## **Create School Plan Assign Team Member and Write Goal**

Select an assessed indicator to plan for by clicking on the objective on the Create School Plan page.



- 1. The team chooses from a drop down menu a team member to manage and monitor the work toward this objective. This drop down list of people is populated by Step 3, Create a Team.
- 2. The team writes a brief description of how the objective will look once it is completed. This gives guidance to team members as they, and others, work toward meeting the objective. Teams may use wording from level 3 or 3+ of the rubric, or from *WiseWays*, to complete this text box.
- 3. The team chooses a date by which the objective will be fully implemented (there is no limit to date choice).

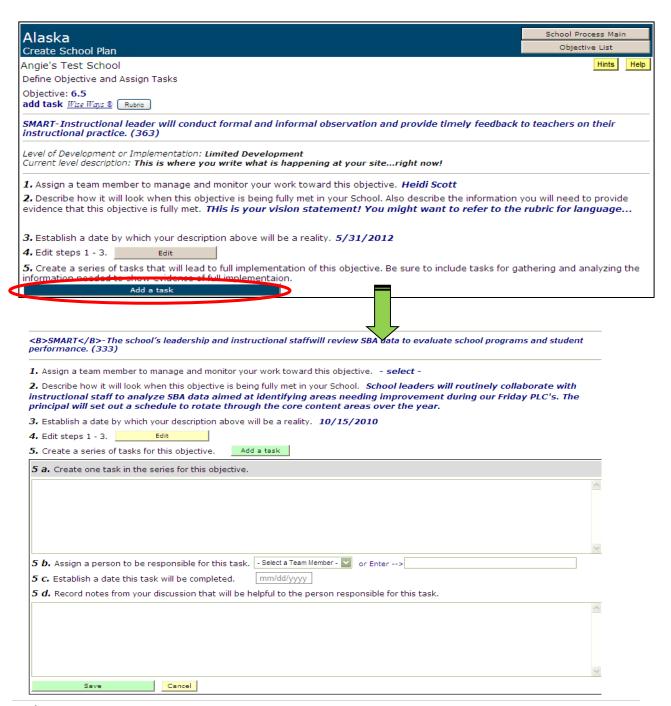
Click Save when finished



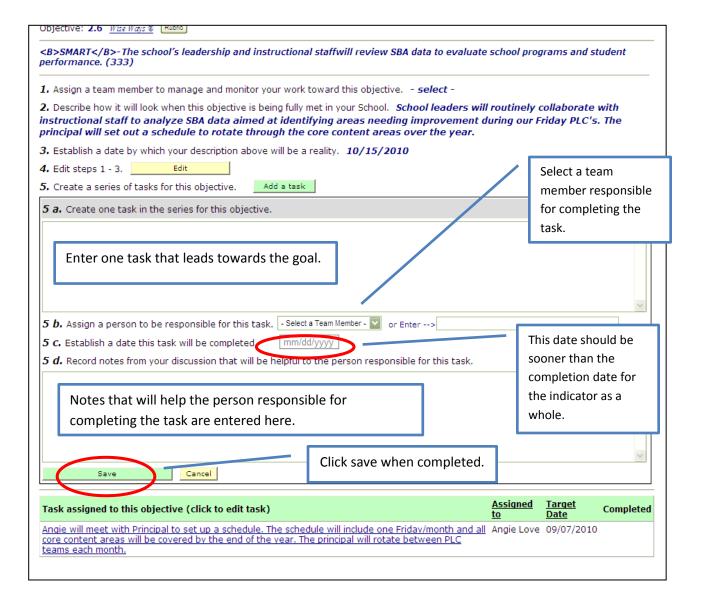
## Create School Plan Add Tasks

After choosing a team member, describing full implementation, establishing a date and clicking **SAVE**, the screen with a button to **Add a task** will automatically appear.

Note: Teams also can add additional tasks to objectives that have already been planned for. Select any objective from the Create School Plan page to add tasks.



### Create School Plan: Add Tasks, Continued



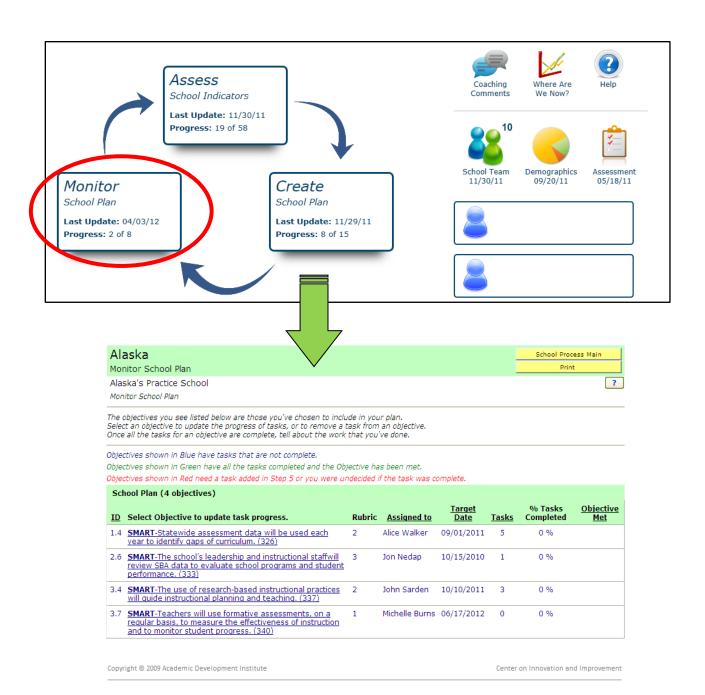
- Teams create a task, assign a person responsible, establish a due date, and record notes from the discussion that will be helpful to the person assigned the task and to others.
- Click **Save** when all 4 parts are complete.
- Teams may create as many tasks as necessary.
- All tasks are listed at the bottom of the page, and when clicked on, the details will appear.

### **Monitor School Plan**

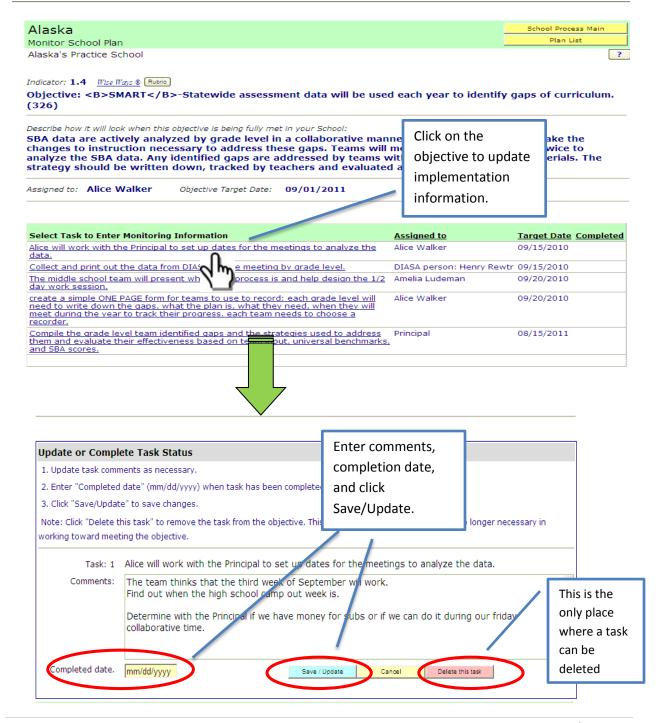
Once the plan is created, the team members and stake holders work to complete the tasks. **Monitor School Plan** is the step where teams record work completed to date on each objective.

It is recommended that teams start each meeting by updating information in Step 6.

On the School Process Main Page choose Monitor School Plan.

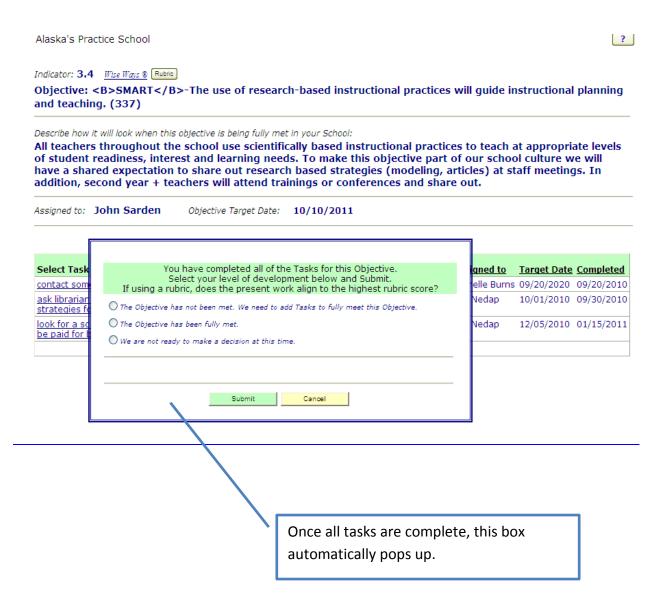


## Monitor School Plan Entering Task Completion Information



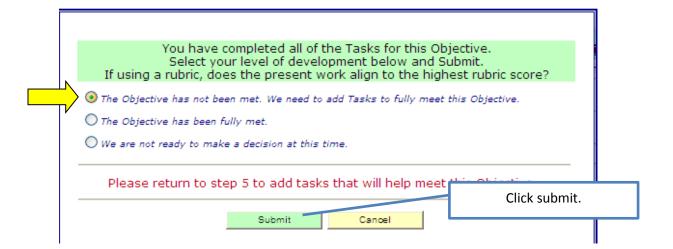
## Monitor School Plan Entering and Monitoring Information

Once all tasks have been completed for an objective, the team will be prompted to decide whether they are satisfied that the objective has in fact been met, or if the objective has not yet been met.

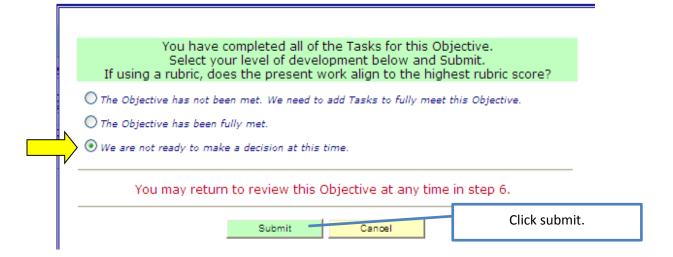


## **Monitor School Plan Determining if Objectives Have Been Met**

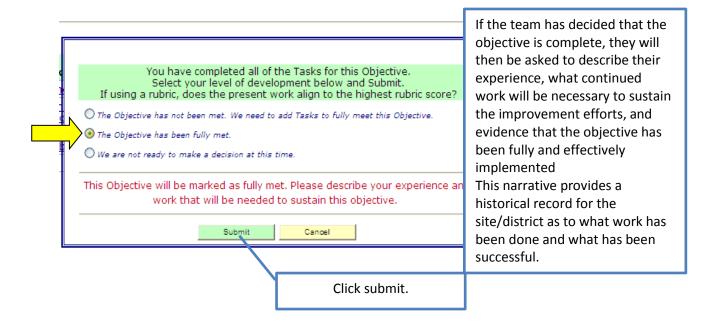
If an objective has not been met, the tool will prompt you to add more tasks.

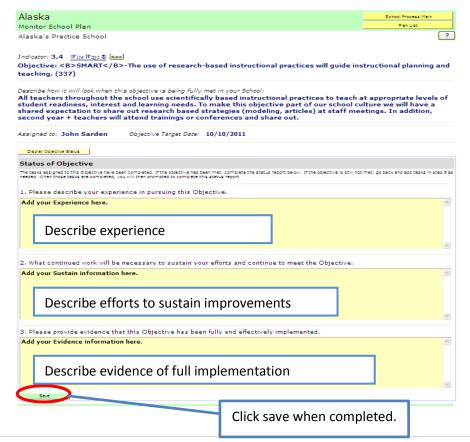


If the team is undecided about the completion of the objective, choose "We are not ready to make a decision" and click Submit. The tool will prompt users to return later.



### Monitor School Plan: Determining if Objectives Have Been Met, continued





## **Resources and Reports**

#### Resources

The resources in Alaska STEPP include system instructions, *WiseWays*, and links to organizations who provide information and research in school improvement. In addition, teams are provided with four resources that stand beside the Alaska STEPP tool: the User's Manual, The eLearning Course, the Alaska STEPP CD, the Indicators in Action DVD, and the survey on the indicators.

#### User's Manual

The User's Manual contains narrative description of the process and purpose of Alaska STEPP and the continuous school improvement planning model.

#### The eLearning Course

This course is available free to all schools and districts participating in Alaska STEPP. It provides comprehensive instruction in the purpose and process of STEPP and navigation the tool. In addition, it provides information for leaders in how to facilitate STEPP meetings and strategies to organize their team's work. There is also a chapter written specifically for parents, school board members, and other community members.

#### Alaska STEPP CD

The CD contains PDF versions of all the rubrics, *WiseWays*, and worksheets saved in folders by indicator. This provides teams with a backup in case the Internet connectivity is not working on the day meetings are scheduled.

#### **Indicators in Action DVD**

The Indicators in Action DVD contains video clips of teachers using the best practices as described in the *WiseWays* documents.

#### Survey on the Indicators

The survey was created on the Survey Monkey website, and it is available to all sites and districts by contacting the EED STEPP team. The survey can be sent electronically to your entire staff and other stakeholders so that you can gather their input on their perception of implementation regarding the indicators in an efficient way.

### **Reports**

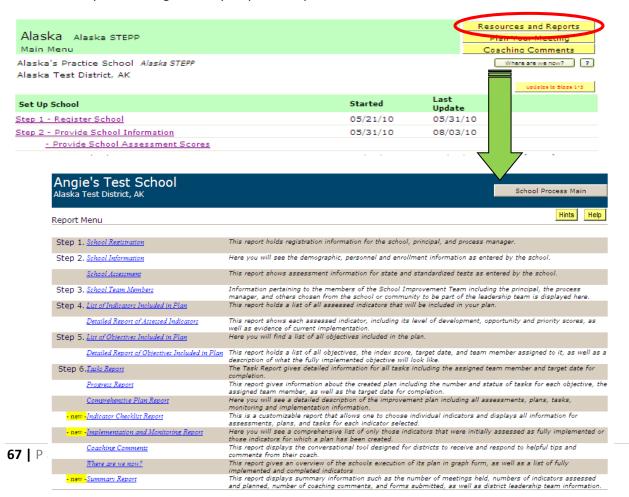
A School or district improvement plan is meant to be shared with, and implemented by, a larger group of people than just those that are on the core team. School boards, advisory groups, parents, and the entire school staff are just a few of the groups with whom you may be sharing this information. In addition to the guest login and password, which allows a read-only view of the plan, Alaska STEPP produces 16 different reports that help package the information for the audience you are sharing it with in a way that makes the most sense.

Before describing the reports in detail, users should know a few important pieces of related information. First, reports can be accessed at any time—they will show all work to date that has been done in Alaska STEPP. Second, the reports can be saved in several formats, including PDF, Word, Excel and CSV. After saving the documents, users can print the reports if the team would like to work with a paper copy.

#### **Accessing Reports**

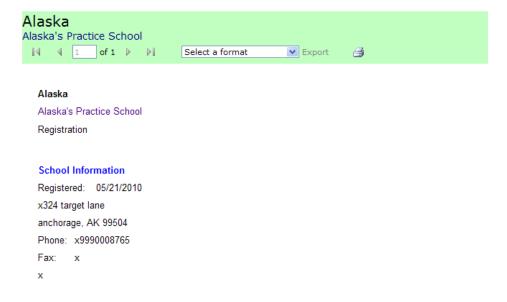
To access your reports,

- First, choose the Alaska STEPP School Indicators button on the Dashboard.
- On the main page, choose Reports from the drop-down menu in the yellow Resources and Reports button in the top right corner of the screen.
- The reports are organized by steps of the process.



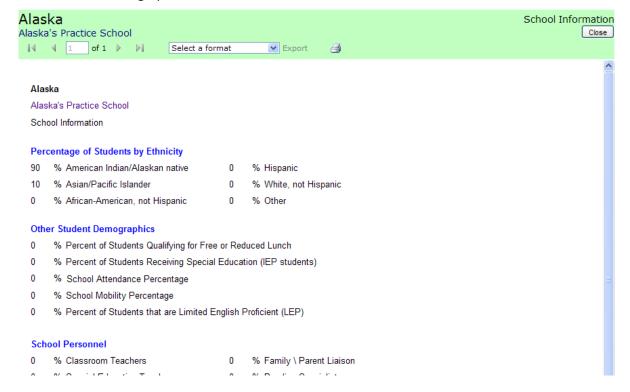
#### Step 1: Reports

School Registration - Registration data entered into the system, typically by the district



Step 2: Reports

**School Information -** Demographic and assessment data for the school



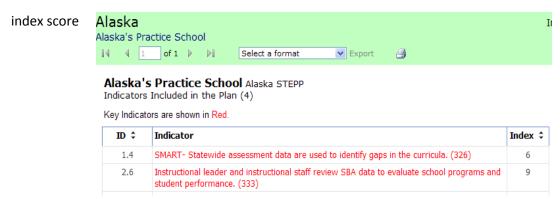
#### Step 3: Reports

School Team Members - Lists members of the school team and their contact information

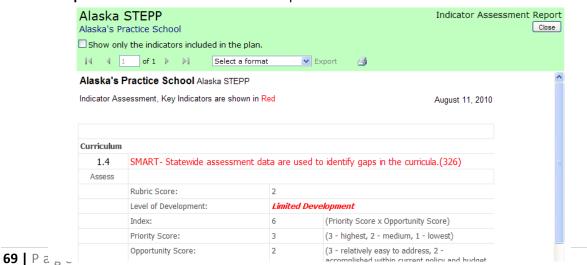


Step 4: Reports

List of Indicators Included in Plan - An abbreviated list of indicators that have been assessed and their



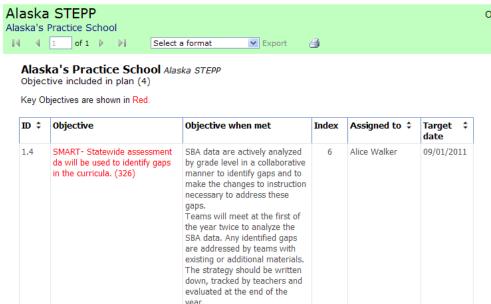
Detailed Report of Assessed Indicators - A complete list of all indicators and their assessment data



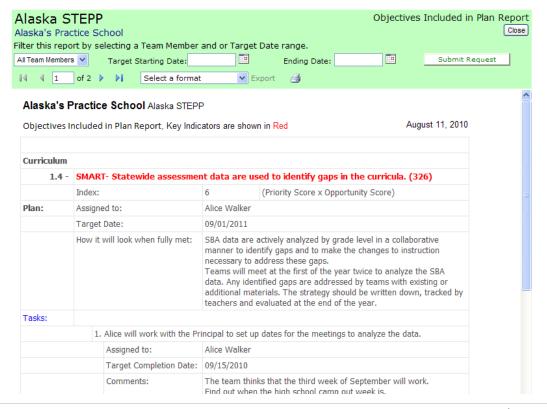
Step 5: Reports

target date.

**List of Objectives Included in the Plan** - An abbreviated list of all objectives included in the plan, the description of each, when they are to be met, their index score, who the objective is assigned to and a

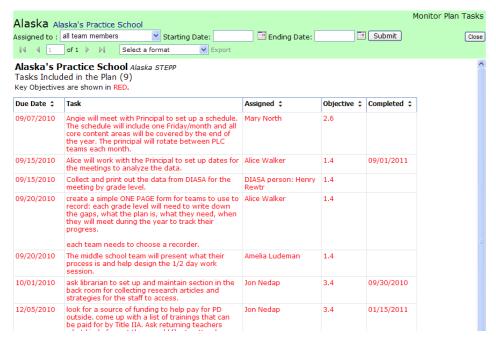


**Detailed Report of Objectives and Tasks** - A complete list of the objectives included in the plan, their index score, the team member the objective is assigned to, the target data, and all the tasks created for the objective. This report can be filtered by team member or date range.

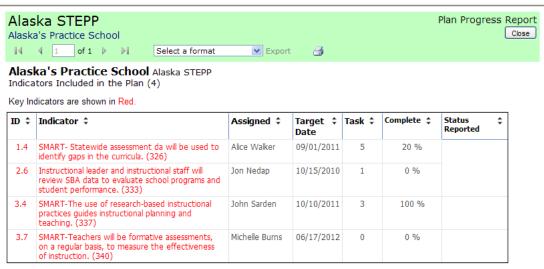


#### Step 6: Reports

**Task Report** - This report shows all tasks, the person responsible for the task, due date of completion and the objective number to which the task is assigned.

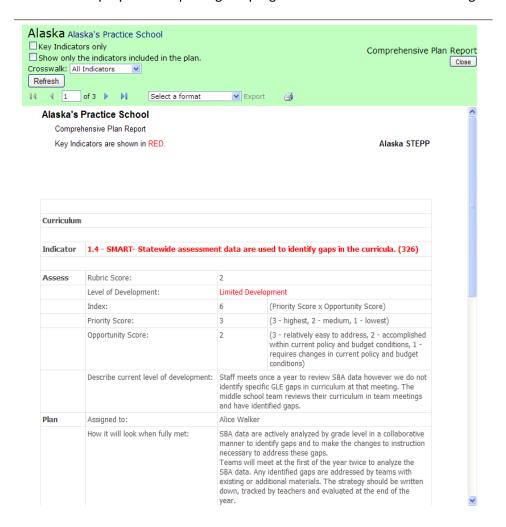


**Progress Report** - An abbreviated list of objectives in the plan, their description, the team member the objective is assigned to, target date, the number of tasks created for the objective, the percent of tasks completed and the status reported.



August 11, 2010

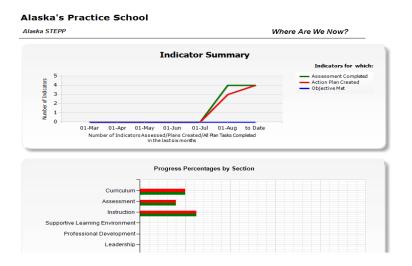
**Comprehensive Plan Report** – This report includes all data entered for all indicators/objectives. This report was created for the purpose of reporting the progress that a school has made using Alaska STEPP.



**Coaching Comments Report** -This report lists all comments exchanged between the school's coaches and the school. The comments are listed in date order, with the coach's comments in black and the school responses in green.

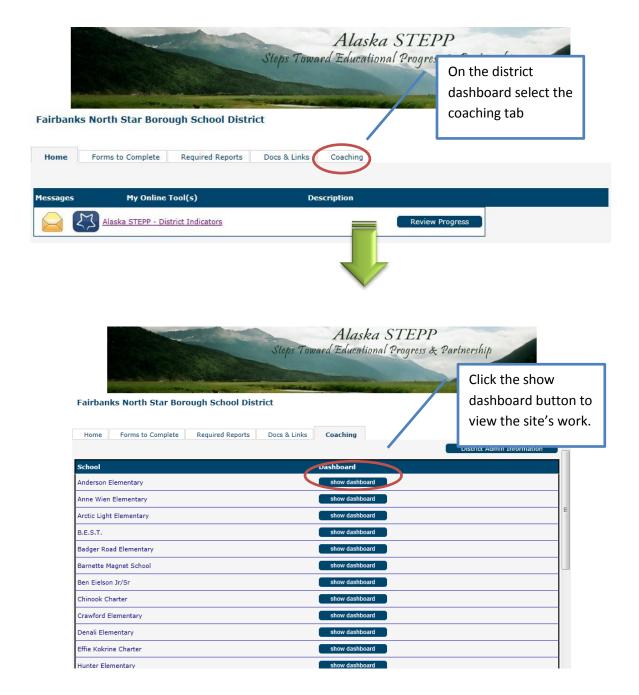


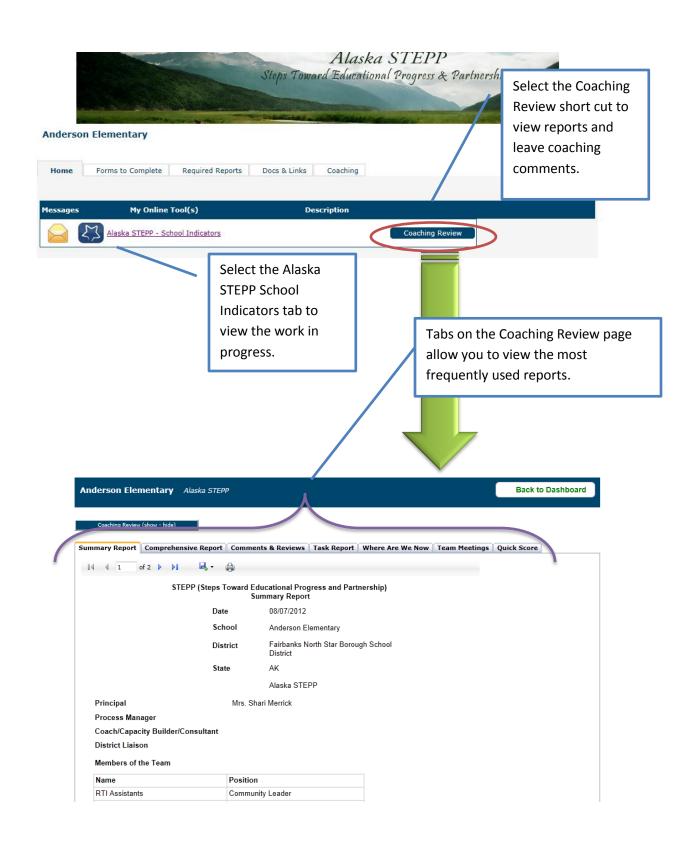
**Where are We Now?** - This is a summary report of all information compiled for the indicators. The bar graph report shows indicators in three stages of progress.



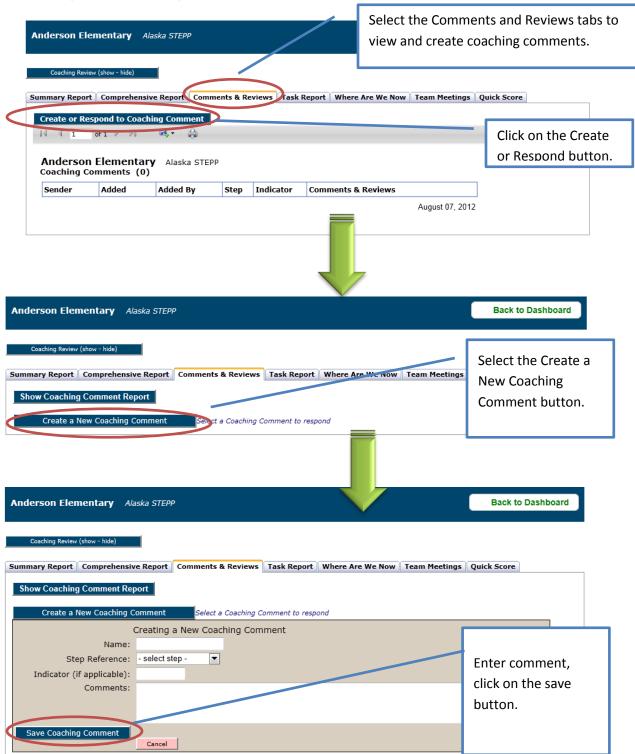
### **District Teams**

### **How To View Site Plans & Reports**

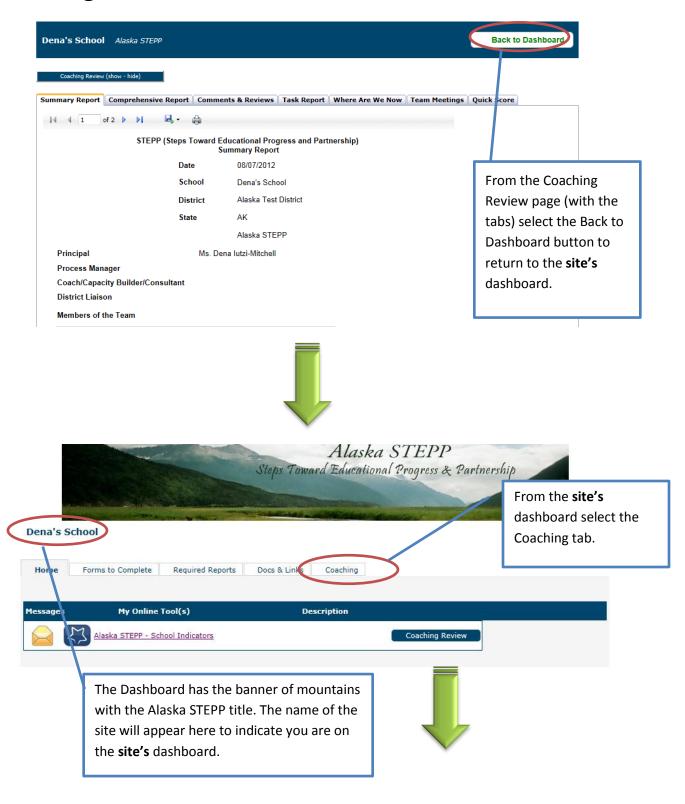




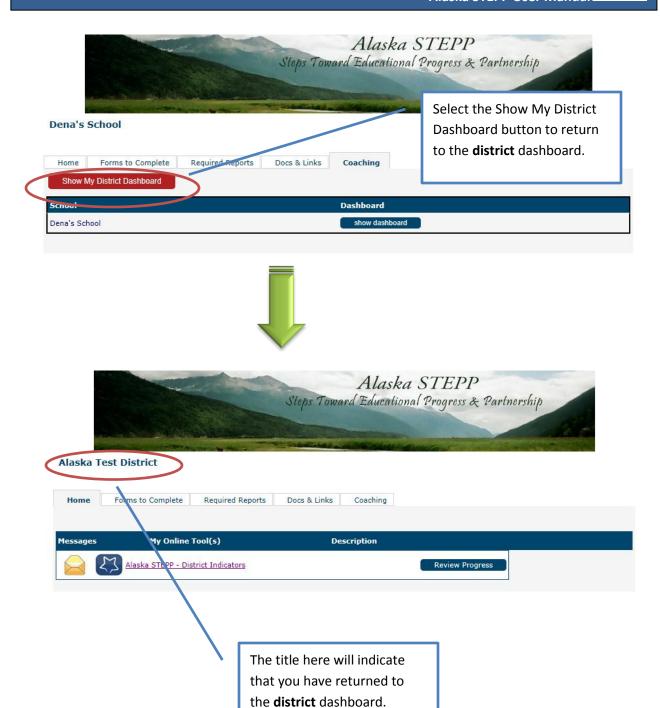
## **Creating Coaching Comments**



### **Returning to the District Dashboard**







### **Frequently Asked Questions**

### Q: How do I change a rubric score?

A: If there has not been an objective and tasks written for an assessed indicator, the score may be changed in the Assess Indicators page.

If an objective and tasks have been written, it is not possible to change the score. Call the STEPP team at EED for assistance.

### Q: How many indicators do most team complete in an hour?

A: Teams report to us that once the process has become a part of their work they are able to assess and plan for 2-4 indicators in an hour.

## Q: When our team completes all tasks and the indicator is fully implemented, where will we see the change in the rubric score?

| Assessment                 |  |   |  |  |  |  |
|----------------------------|--|---|--|--|--|--|
|                            |  |   |  |  |  |  |
| Indicator                  | 2.01 - School-wide assessments district curricula. (328) | are aligned v                           | vith Alaska's Performance Standards, GLEs, a   |  |  |  |
| Status                     | In Plan / No Tasks Created                               |   |  |  |  |  |
| Rubric Score               |  | Initial: 1                              |  |  |  |  |
| Assessment                 | Level of Development:                                    | Initial: No o                           | development or Implementation 09/29/2011   |  |  |  |
|                            | Index:   | 4                                       | (Priority Score x Opportunity Score)   |  |  |  |
|                            | Priority Score:  | 2                                       | (3 - highest, 2 - medium, 1 - lowest)  |  |  |  |
|                            | Opportunity Score:                                       | 2                                       | (3 - relatively easy to address, 2 - accomplishe<br>within current policy and budget conditions, 1<br>requires changes in current policy and budget<br>conditions) |  |  |  |
|                            | Describe current level of development:                   |   | t this is a huge priority because we don't have an splan at the classroom level.   |  |  |  |
| Plan                       | Assigned to:   | Not yet assigned                        |  |  |  |  |
| Instruction<br>Indicator   | assessment. (240)  | easure the ef                           | fectiveness of instruction using formative   |  |  |  |
| Status                     | Objective Met 8/7/2012                                   |   |  |  |  |  |
|                            | Rubric Score Current: 3                                  |   | Initial: 2   |  |  |  |
| Rubric Score               | Level of Development:                                    | Initial: Limited Development 09/09/2011 |  |  |  |  |
| Rubric Score<br>Assessment | Level of Development:                                    | <b>Objective Met</b> - 08/07/2012       |  |  |  |  |
|                            | Level of Development:                                    | Objective                               |  |  |  |  |

If tasks have been completed and an objective met, the change in the indicator score will show here, in the Comprehensive Plan Report. It does not, at this time, change the initial indicator score within the tool (i.e., when working in the Assess or Plan components).

The report will list the current score, the date the objective was met, and the initial score.